



**REPUBLIC OF RWANDA
NATIONAL ELECTORAL
COMMISSION**



**THE 2021-2022 NATIONAL ELECTORAL COMMISSION'S ANNUAL
ACTIVITY REPORT**

August 2022

FOREWORD

As provided for by Law N° 31/2005 governing the Organization and Functioning of the National Electoral Commission (NEC) as revised and complemented to date, in its Article 4, “the Commission submits every year, its plan of action and the activity reports to the President of the Republic and a copy reserved to the Parliament, the Cabinet, the Supreme Court and the Ministry in charge of Local Government.” It is in this regard that this 2021-2022 NEC elaborate report has been prepared.

During this year, NEC focused mainly on preparing and conducting the elections of local administrative entity and leaders of National Councils that took place in October-November 2021. The report of those elections was submitted to relevant institutions.

The Commission focused on the activities related to the elections to fill the vacant seats in the Council and the Executive Committee of the City of Kigali in March 2022, providing Civic Education training on elections, publicizing the activities of the Commission through various channels, improving its performance and working relationships with other institutions and increasing its capacity, through the acquisition of services, equipment, and training.

The National Electoral Commission expresses its gratitude to all its partners for their role in the election related activities. These partners include the Government of Rwanda which provided the financial means, and all Rwandans in general for their participation and good conduct throughout the elections of local leaders and leaders of National Councils.

The National Electoral Commission takes this opportunity to encourage Rwandans to participate in the activities related to the elections of the Mediation Committee members (Abunzi), which are scheduled for September - October 2022, as well as the preparations for the elections of Members of Parliament, the Chamber of Deputies, which are scheduled for the next year 2023.

Done at Kigali, on 7th October 2022.

Digitally signed
by
NEC (CHAIRMAN)

Prof. KALISA MBANDA
Chairman, National Electoral Commission

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ACRONYMS

COVID	Corona Virus Disease
CR	Criminal Record
CV	Curriculum Vitae
CUG	Closed Users Group
EALA	East African Legislative Assembly
GMO	Gender Monitoring Office
ID	Identity
MINECOFIN	Ministry of Finance and Economic Planning
MIFOTRA	Ministry of Public Service and Labor
MTEF	Medium Term Expenditure Framework
NCPD	National Council for People with Disabilities
NEC	National Electoral Commission
NIDA	National Identity Agency
NWC	National Women Council
NYC	National Youth Council
OAG	Office Auditor General
OL	Organic Law
PSF	Private Sector Federation
RGB	Rwanda Governance Board
RISA	Rwanda Information Security Authority
RRA	Rwanda Revenue Authority
RPPA	Rwanda Public Procurement Authority
SMARTHR	Integrated Personnel and Payroll Information System
TOT	Training of Trainers
V/M	Vice/Mayor

INTRODUCTION

In the fiscal year 2021-2022, the National Electoral Commission (NEC) prepared and managed a variety of activities centered on the preparation and supervision of elections of Local leaders and National Councils, as well as the elections to replace the Kigali City's Council and Executive Committee. The other activities carried out by NEC include the preparation of the action plan for Civic Education courses on elections and the training of the different categories of people that participate in elections, the preparation of laws governing the elections of local leaders, the dissemination of election activities, the updating of the electoral register, the improvement of the 2021-2022 plan and preparing the 2022-2023 plan, the 2020-2021 staff performance review and setting their 2022-2023 performance objectives, procurement and budget management, capacity building for NEC and its staff and improving collaboration between NEC and other institutions.

Although some of the planned activities, such as the elections of the Mediation Committee members, could not take place due to the reasons that will be explained, this report provides details on the main activities that were planned, the updates on those that were conducted, the challenges that were faced, and the main activities planned for the year 2022-2023.

1. THE ACTIVITIES PLANNED IN THE FISCAL YEAR 2021-2022

As detailed in the National Electoral Commission's action plan for the fiscal year 2021-2022, following are the major planned activities:

- 1) Organizing and conducting the elections of the members of Mediation Committees;
- 2) Organizing and conducting the elections of Local leaders and leaders in Specialized Institutions;
- 3) Organizing and conducting the elections to fill vacant seats ;
- 4) Organizing and managing the elections of candidates from the National Councils which go for the elections of the EALA members;
- 5) Updating the electoral register that is now decentralized and done at the District level;
- 6) Conducting an evaluation of Civic Education for the elections of 2020-2021;
- 7) Preparing a Civic Education program for the elections planned in the fiscal year 2021-2022 and implementing it;
- 8) Publicize election activities;
- 9) Preparing NEC's 5 year strategic plan for 2022-2027
- 10) Refining the 2021-2022 plan and preparing the one for 2022-2023;
- 11) Conduct a staff retreat for all Commissioners and all NEC Staff;
- 12) Keep on improving NEC's performance through service delivery, advice, technology, human resource management and monitoring.

2. ACCOMPLISHMENTS

2.1. REVISION OF ELECTORAL LAWS

With reference to the revision of electoral laws, NEC' activities in the fiscal year 2021-2022 focused on the law, orders and instructions governing the elections of local leaders and National Councils that were conducted in October-November 2021.

2.1.1. Preparing and supervising the revision of the electoral Organic Law

The National Electoral Commission prepared a draft project for the revision of Law No. 001/2019.OL of 29/07/2019 that regulates elections in order to align it with the provisions of the elections of District Leaders as per the Law No 065/2021 of 09/10/2021 governing districts. The Commission also followed up on its approval by relevant institutions. The articles which were revised in the Organic Law Governing the elections are as follows:

- 1) Article 122: a final paragraph was added in relation to the Order of the Minister of Local Government establishing alternative methods for holding elections in case of insurmountable obstacles and the establishment of the Order of the Ministry of Local Government communicating the postponement of elections in case of insurmountable obstacles;
- 2) Article 137 related to the election of general councilors, how they are elected, and their electoral colleges.
- 3) Article 138 related to the election of women councilors, how they are elected, and their election colleges.
- 4) Article 144 related to the electoral college for the Executive Committee of the City of Kigali, despite the fact that elections in the City of Kigali did not take place in this round because they were conducted in 2019.

2.1.2. Follow up on the preparation and validation of election Orders

As part of the preparations for the elections of local leaders, based on the Ministerial Order No. 003/07.01 of 14/10/2021 announcing the resumption of elections, the National Electoral Commission worked with relevant institutions to prepare the Ministerial Order No. 002/07.01 of 24/09/2021 determining alternative methods of holding elections due to insurmountable obstacles.

2.1.3. Preparing instructions about elections

Based on the Organic Law No. 001/2019.OL of 29/07/2019 governing elections as amended and complemented to date, the National Electoral Commission prepared Instructions No. 01/2021 of 15/10/2021 governing elections for local administrative entities and National Councils.

After the publication of the Minister's Order announcing the resumption of elections, the instructions of the National Electoral Commission governing the elections of local leaders and leaders of National Councils were published in the Official Gazette No. 39 of 18/10/2021, communicated to all citizens and took effect.

2.2. PREPARING AND CONDUCTING ELECTIONS

With reference to preparing and conducting elections in the fiscal year 2021-2022, the National Electoral Commission focused on the activities related preparing and conducting the elections of local leaders and National Councils, preparing the list of the elected leaders and preparing and conducting the elections to fill the vacant seats in the Council and Executive Committee of the City of Kigali.

2.2.1. Organizing and conducting the elections of local leaders and leaders of National Councils

The elections of local leaders and leaders of National Councils that were initially planned for February-March 2021 could not take place because of the Covid-19 pandemic; they were postponed based on the Ministerial Order No. 001/07.01 of 10/02/2021 declaring the postponement due to insurmountable obstacles. These elections resumed based on the Ministerial Order No. 002/07.01 of 24th September 2021 declaring the resumption of elections. The elections of Kigali City's Council and Executive Committee did not take place in this phase; they had taken place in 2019.

2.2.1.1. Appointing election supervisors

During the elections of local leaders and leaders of National Councils which took place in October-November 2021, election supervisors were appointed at the following levels: provincial and the City of Kigali, district, sector, cell and village. The Commission also appointed volunteers whose role is to monitor elections related activities in districts, to support coordinators of election zone. Table 1 below shows the number of the officials who supervised the elections at each level, excluding 48 NEC's permanent staff and 7 commissioners who supervised the election process.

Table 1: The number of election supervisors at each administrative level

LEVEL	THE VOLUNTEERS WHO SUPERVISED THE ELECTIONS							
	CATEGORY	North	South	East	West	Kigali City	Country	Total
VILLAGE	ALL	8,222	10,473	11,340	10,772	3,465		44,272
	Male	4,517	5,100	5,882	5,793	1,673		24,745
	Female	3705	5373	5,458	4,979	1,792		21,307
	Female %	45.1	51.3	48.1	46.2	51.7		48.1
CELL	ALL	2,482	3,192	3,012	3,222	962		12,870
	Male	1,420	1,942	1,722	1,973	626		7,683
	Female	1,062	1,250	1,290	1,249	336		5,187
	Female %	42.8	39.2	42.8	38.8	34.9		40.3

SECTOR	ALL	530	608	572	576	210		2,496
	Male	351	360	343	358	117		1,529
	Female	179	248	229	218	93		967
	Female %	33.8	40.8	40.0	37.8	44.3		38.7
DISTRICT	ALL	30	51	42	42	20		185
	Male	20	35	28	24	12		119
	Female	10	16	14	18	8		66
	Female %	33.3	31.4	33.3	42.8	40.0		35.7
PROVINC E/ KIGALI CITY	ALL	10	10	8	10	12		50
	Male	5	8	3	6	8		30
	Female	5	2	5	4	4		20
	Female %	50.0	20.0	62.5	40.0	33.3		40.0
COUNTRY	ALL						17	17
	Male						11	11
	Female						6	6
	Female %						35.5	35.5
GRAND TOTAL	ALL	11,274	14,334	14,974	14,622	4,669	17	59,890
	Male	6,313	7,445	7,984	8,154	2,436	11	32,344
	Female	4,961	6,889	6,990	6,468	2,233	5	27,546
	Female %	44.0	49.1	46.7	44.2	47.8	31.3	45.9

As shown in the table above, the elections were supervised by 59,890 volunteers, including 27,546 women accounting for 45.9% and 32,344 men, accounting for 54.1%.

2.2.1.2. Acquiring election materials

Before the elections were postponed, most election materials had generally been purchased during the fiscal year 2020-2021. When elections resumed in 2021-2022, additional materials were purchased as shown in Table 2 below.

Table 2: The main purchased materials and their cost

Nº	Items	Quantity	Unit Price	Total
1	Dry cells	128,000	201	25,676,800
2	Markers	17,000	193	3,281,850

3	Blue Pens	80,000	76	6,041,600
4	Tents (Hiring)	10	FF	5,464,580
5	Ballot papers	18,106	3,948	71,482,808
6	Appendices	-	-	63,359,300
7	Reams of papers	650	5,782	3,758,300
Grand total				179,065,238

2.2.1.3. Receiving election observers

Pursuant to Article 36 of Organic Law No. 001/2019.OL of 29/07/2019 governing elections as revised and complemented to date, the National Electoral Commission received various observers who observed the elections of local leaders and Leaders of National Councils, from 05/10/2021 to 12/11/2021.

390 election observers, including 371 domestic observers and 19 observers from embassies received credentials to observe the elections. Table 3 below shows the number of observers and where they came from.

Table 3: Election observers

N°	ORGANIZATION/INSTITUTION	AL L	MALE	FEMALE	%
Rwandan Observers		371	173	198	53.3
1	Gender Monitoring Office (GMO)	100	22	78	78.0
2	Rwanda Civil Society Platform	97	60	37	38.1
3	Rwanda Governance Board (RGB)	49	29	20	40.8
4	National Commission for Human Rights	30	9	21	70.0
5	National Consultative Forum of Political Organizations	82	43	39	47.5
6	Ministry of Local Government	13	10	3	23.1
Foreign Observers		19	14	5	26.3
1	Embassy of United States of America	3	3	0	0.0
2	British High Commission	9	8	1	11.1
3	European Union	4	2	2	50.0
4	Embassy of Netherlands	2	1	1	50.0
5	Embassy of France	1	0	1	100

GRAND TOTAL	390	187	203	52.1
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The Commission also availed the following documents to the observers electronically:

- 1) The program for the elections of local leaders
- 2) Organic Law No. 001/2021.OL of 30/01/2021 amending Organic Law No. 001/2019.OL of 29/07/2019 governing elections;
- 3) The Ministerial Order No. 003/07.01 of October 14, 2021 establishing an alternative method for the elections of local leaders and leaders of National Councils due to insurmountable obstacles;
- 4) The code of conduct for election observers;
- 5) Instruction No. 01/2021 on October 15, 2021 of the National Electoral Commission governing the elections of local leaders and leaders of National Councils in 2021;
- 6) Different announcements of the National Electoral Commission on the election processes;
- 7) An outline of election sites

2.2.1.4. Receiving, examining, and approving the list of district councilor candidates

The candidacies of general councilors and those of female councilors accounting for 30% of district Council members were received by the National Electoral Commission from 11th to 22nd October 2021.

In order to comply with the Covid-19 preventive measures, the candidacies were received electronically and candidates' files and related feedback were sent through e-mails.

As shown in Table 4 below, a total of **1,639** candidacies were received including **1,112** candidacies for general councilors and **527** candidacies for the 30% of female councilors, accounting for 32.2%. The candidacies for general councilors included 997 men (89.7%) and 15 women (10.3%). 1,112 general councilor candidacies were received against 216 positions (27 districts x8), which means 5.2 candidates for one position. The candidates for the 30% women councilors were 527 for **135** positions (27 districts x 5), that is 3.9 candidates for each position. In general, candidacies from female contestants were few and mostly received in the last few days before the deadline.

After evaluating these candidacies, the National Electoral Commission approved 1,478 candidacies, including 1,004 for general councilors and 474 female candidates from whom the 30% of District Council members would be elected. The approval rate was 90% for general candidates and the 30% female councilors, but female candidates were approved 86.1% in the general councilor candidacies. This suggests that women had more difficulties completing application files than men.

As for the other categories of the elections of local leaders and leaders of National Councils, candidacies were submitted on the day of elections in front of the electoral college. The number of candidacies that were received and approved in each District is shown in Table 4 below.

Table 4: Number of received and approved candidacies

No	PROVINCE/ DISTRICT	RECEIVED CANDIDACIES											APPROVED CANDIDACIES										
		GENERAL COUNCILLORS						30 %	TOTAL				GENERAL COUNCILLORS						30 %	TOTAL			
		FEMAE		MALE		ALL	FEM ALE	FEMALE		MALE		ALL	FEMALE		MALE		ALL	FEM ALE	FEMALE		MALE		ALL
		#	%	#	%			#	%	#	%		#	%	#	%			#	%	#	%	
NORTH		24	10.5	204	89.5	228	110	134	39.6	204	60.4	338	22	10.4	189	89.6	211	99	121	39.0	189	61.0	310
1	BURERA	5	9.8	46	90.2	51	17	22	32.4	46	67.6	68	5	11.4	39	88.6	44	17	22	36.1	39	63.9	61
2	GAKENKE	2	4.0	48	96.0	50	27	29	37.7	48	62.3	77	2	4.44	43	95.6	45	25	27	38.6	43	61.4	70
3	GICUMBI	4	9.3	39	90.7	43	25	29	42.6	39	57.4	68	4	9.3	39	90.7	43	23	27	40.9	39	59.1	66
4	MUSANZE	8	17.4	38	82.6	46	21	29	43.3	38	56.7	67	7	16.3	36	83.7	43	18	25	41.0	36	59.0	61
5	RULINDO	5	13.2	33	86.8	38	20	25	43.1	33	56.9	58	4	11.1	32	88.9	36	16	20	38.5	32	61.5	52
SOUTH		31	10.2	273	89.8	304	149	180	39.7	273	60.3	453	26	9.56	246	90.4	272	134	160	39.4	246	60.6	406
1	GISAGARA	3	9.1	30	90.9	33	11	14	31.8	30	68.2	44	3	10	27	90.0	30	11	14	34.1	27	65.9	41
2	HUYE	5	11.6	38	88.4	43	31	36	48.6	38	51.4	74	4	10.3	35	89.7	39	24	28	44.4	35	55.6	63
3	KAMONYI	5	10.4	43	89.6	48	18	23	34.8	43	65.2	66	5	10.6	42	89.4	47	15	20	32.3	42	67.7	62
4	MUHANGA	5	12.8	34	87.2	39	11	16	32.0	34	68.0	50	4	11.8	30	88.2	34	11	15	33.3	30	66.7	45
5	NYAMAGABE	5	10.6	42	89.4	47	15	20	32.3	42	67.7	62	4	9.3	39	90.7	43	15	19	32.8	39	67.2	58
6	NYANZARA	2	8.0	23	92.0	25	21	23	50.0	23	50.0	46	2	9.52	19	90.5	21	19	21	52.5	19	47.5	40
7	NYARUGURU	3	10.7	25	89.3	28	17	20	44.4	25	55.6	45	3	11.5	23	88.5	26	17	20	46.5	23	53.5	43
8	KUHANGO	3	7.3	38	92.7	41	25	28	42.4	38	57.6	66	1	3.13	31	96.9	32	22	23	42.6	31	57.4	54
EAST		34	11.8	255	88.2	289	126	160	38.6	255	61.4	415	27	10.7	225	89.3	252	111	138	38.0	225	62.0	363

1	BUGESE RA	9	18.8	39	81.3	48	20	29	42.6	39	57.4	68	9	20	36	80.0	45	20	29	44.6	36	55.4	65
2	GATSIB O	4	9.8	37	90.2	41	18	22	37.3	37	62.7	59	3	8.57	32	91.4	35	17	20	38.5	32	61.5	52
3	KAYON ZA	2	5.4	35	94.6	37	10	12	25.5	35	74.5	47	2	5.71	33	94.3	35	10	12	26.7	33	73.3	45
4	KIREHE	5	10.9	39	89.1	44	25	30	42.3	41	57.7	71	4	12	31	88.2	35	20	24	44.4	30	55.6	55
5	NGOMA	7	17.9	32	82.1	39	18	25	43.9	32	56.1	57	3	9.68	28	90.3	31	15	18	39.1	28	60.9	46
6	NYAGA TARE	3	7.5	37	92.5	40	17	20	35.1	37	64.9	57	3	8.82	31	91.2	34	14	17	35.4	31	64.6	48
7	RWAMA GANA	4	10.0	36	90.0	40	17	21	36.8	36	63.2	57	3	8.11	34	91.9	37	15	18	34.6	34	65.4	52
WEST		26	8.9	265	91.1	291	142	168	38.8	265	61.2	433	24	8.92	24 5	91.1	269	13 0	154	38.6	245	61.4	399
1	KARON GI	4	16.0	21	84.0	25	16	20	48.8	21	51.2	41	4	16.7	20	83.3	24	14	18	47.4	20	52.6	38
2	NGORO RERO	1	2.9	34	97.1	35	21	22	39.3	34	60.7	56	1	2.94	33	97.1	34	20	21	38.9	33	61.1	54
3	NYABIH U	3	7.3	38	92.7	41	18	21	35.6	38	64.4	59	3	8.11	34	91.9	37	18	21	38.2	34	61.8	55
4	NYAMA SHEKE	4	7.7	48	92.3	52	20	24	33.3	48	66.7	72	4	8.16	45	91.8	49	16	20	30.8	45	69.2	65
5	KUBAV U	4	8.3	44	91.7	48	20	24	35.3	44	64.7	68	2	4.88	39	95.1	41	18	20	33.9	39	66.1	59
6	RUSIZI	7	13.5	45	86.5	52	19	26	36.6	45	63.4	71	7	15.2	39	84.8	46	17	24	38.1	39	61.9	63
7	RUTSIR O	3	7.9	35	92.1	38	28	31	47.0	35	53.0	66	3	7.89	35	92.1	38	27	30	46.2	35	53.8	65
TOTAL		11 5	10.3	997	89.7	1,112	527	642	39.2	997	60.8	1,639	99	9.86	90 5	90.1	1,00 4	47 4	573	38.8	905	61.2	1,478
APPROVED PER CATEGORY (%)			-	-	-	-	-	-	-	-	-		86,1	-	90 .8	-	90.3	89 .9	89.3	-	90.8	-	90.2

2.2.1.5. Selecting election sites

The National Electoral Commission, in collaboration with the local government, selected and prepared election sites for the different elections. The elections took place in 17427 sites as reflected in Table 5 which shows the number of the sites for every level of elections.

Table 5: Number of election sites for each level

PROVINCE/ KIGALI CITY	Election sites for different levels						
	Village	Cell	Sector	District	Province	Country	Total
NORTH	2,743	414	89	15	2	-	3,263
SOUTH	3,491	532	101	24	2	-	4,160
EAST	3,780	502	95	21	2	-	4,396
WEST	3,591	537	96	21	2	-	4,150
KIGALI CITY	1,157	161	35	9	2	-	1,364
COUNTRY						3	3
TOTAL	14,762	2,146	416	90	10	3	17,427

2.2.1.6. Preventing the spread of Covid-19 during elections

To prevent the spread of the Covid-19 Epidemic, necessary measures were put in place mainly to avoid large crowds while complying with Government directives to prevent the spread of Covid-19. The following main measures were taken:

- 1) Reducing the number of direct elections, particularly at the Village level while electing Village Executive Committees, Cell councilors, and candidates to represent women, and at the Sector level, where all citizens would vote for Councilors to represent their sectors in the District Council;
- 2) Voting the election delegates in small groups (Amasibo) at the village level;
- 3) Incorporating Covid-19 preventive measures into the instructions about elections (Article 20), and issuing a document outlining specific measures to enforce the compliance with these instructions;
- 4) Receiving the candidacies for District Councilors online to avoid the sharing of hard copy documents;
- 5) Conducting election campaign online for District Councils candidates. The exception was the day of elections where the candidates campaigned face-to-face in front of the electoral college, observing the measures taken to prevent the spread of Covid-19;
- 6) Availing hand washing stations at the election site with soap or hand sanitizer and a volunteer whose main role was to ensure that the voters used these facilities;
- 7) Working with local government and youth volunteers to ensure that those taking part in the elections

respect Covid-19 prevention measures.

- 8) To ensure that voters do not gather in groups and urge to leave election sites immediately after casting their votes;
- 9) Ensuring that the voters observe social distancing on their to and from the election sites.

2.2.1.7. Electoral campaigns

Based on the general election programme, the campaign for general councilors and women councilors in District Councils started on 7th November and ended on 12th November 2021. To ensure that the safety measures related to Covid-19 are respected, campaigning was conducted online for the six (6) campaign days, with only face-to-face campaigning taking place in front of the electoral college on the election day.

Before the campaign began, the National Electoral Commission held an online meeting with the approved candidates using CISCO-Webex, in order to explain the instructions related to campaigning during the Covid-19 epidemic.

Regarding the other levels of elections of local leaders and leaders of National Councils, campaigning was conducted on the election day, in front of the electoral college. The campaigning generally went well, and the provisions of the election Law and Instructions were respected.

2.2.1.8. Conducting elections and announcing the results

Elections were conducted in two stages: (1) elections of Local leaders, and (2) elections of Leaders of National Councils.

1) Elections of Local leaders

The elections were conducted at different levels, from the small groups (Amasibo) to the District level between 16th October and 19th November 2021. The following leaders were elected:

- 1) Village Executive Committees;
- 2) Cell Councils;
- 3) Sector Councils;
- 4) District Councils;
- 5) District Executive Committees

1.1) The small group (Isibo) Level

To comply with Covid-19 preventive measures, a Ministerial Order of the Minister of Local Government No 003/07.01 of 14/10/2021 establishing an alternative method of conducting elections due to an insurmountable obstacle was put in place. This order provides for the electoral colleges for the Village Executive Committee and the general councilor representing the village in the Cell Council to be elected in small groups (Amasibo).

These elections were conducted on 16th and 17th October 2021, with three (3) people being selected from each group by all the citizens living in the group (Isibo) who are aged 18 years and above and who have the right to vote. 354,096 electoral college members were elected, including 153,993 women (43.5%) and

200,103 men (56.5%). The attendance rate was 77.2% as illustrated in Table 6.

The attendance rate in small group based elections was lower than usual, owing to some people who abstained as a result of the Covid-19 pandemic, as well as the fact that the firm announcement of the elections was done a bit late, pending the Ministerial Order No. 003/07.01 issued on October 14, 2021, and Commission's Instructions No. 01/2021 governing the elections, which were issued on October 15, 2021.

Table 6: Participation rate and Elected Village Executive Committees Voters

PROVINCE/ KIGALI CITY			North	South	East	West	Kigali City	Total
GROUPS			21,921	29,358	30,885	26,152	9,716	118,032
EXPECTED VOTERS	FEMALE	#	730,810	1,041,927	1,052,126	1,026,380	453,799	4,305,042
		%	54.1	55	53.8	54.7	48.3	53.7
	MALE	#	619,891	852,113	901,839	849,108	485,053	3,708,004
		%	45.9	45	46.2	45.3	51.7	46.3
	ALL		1,350,701	1,894,040	1,953,965	1,875,488	938,852	8,013,046
ACTUAL NUMBER OF VOTERS	FEMALE	#	587,902	933,383	728,592	809,426	287,543	3,346,846
		%	53.9	56	53.3	54	50.9	54.1
	MALE	#	501,976	733,372	638,315	689,864	276,874	2,840,401
		%	46.1	44	46.7	46	49.1	45.9
	ALL	#	1,089,878	1,666,755	1,366,907	1,499,290	564,417	6,187,247
		%	80.7	88	70	79.9	60.1	77.2
ELECTED MEMBERS OF ELECTORAL COLLEGES	FEMALE	#	27,595	36,141	41,343	34,208	14,706	153,993
		%	42	41	44.6	43.6	50.5	43.5
	MALE	#	38,168	51,933	51,312	44,248	14,442	200,103
		%	58	59	55.4	56.4	49.5	56.5
	ALL		65,763	88,074	92,655	78,456	29,148	354,096

1.2) The village Level

As was planned in the election program, the following members of Village Executive Committees were elected in each village:

- 1) The Village Coordinator;

- 2) The in-charge of social welfare and family relations
- 3) The in-charge of security, Immigration and Emigration in the Village;
- 4) The in-charge of information and training;
- 5) The in-charge of development.

Overall, the participation rate in the elections of Village Executive Committees was 94%. At the village level, 73,795 members of the Village Executive Committees were elected, including 29,468 women (40.4%) and 44,327 men (60.2%). On the same day, *a Councilor representing each village in the Cell Council was also elected.*

Table 7: Participation rate and the elected members of Village Executive Committees

PROV INCE / KIGA LI CITY	Villa ges	EXPECTED NO OF VOTERS			ACTUAL NUMBER OF VOTERS						NUMBER OF ELECTS			
		FEM ALE	MAL E	ALL	FEM ALE	F%	MALE	ALL		FEMA LE	F%	MALE	ALL	
								#	%					
North	2,742	58,313	49,110	107,423	54,393	54.1	46,229	100,622	93.7	5,331	38.9	8,379	13,710	
South	3,491	75,686	64,288	139,974	70,430	53.8	60,449	130,879	93.5	7,288	41.8	10,167	17,455	
East	3,708	78,594	76,846	155,440	75,885	50.7	73,683	149,568	96.2	7,298	38.6	11,602	18,900	
West	3,591	68,419	64,841	133,260	63,468	50.9	61,285	124,753	93.6	7,046	39.2	10,909	17,955	
Kigali City	1,155	29,756	26,857	56,613	26,894	51.9	24,956	51,850	91.6	2,505	43.4	3,270	5,775	
TOTAL	14,759	310,768	281,942	592,710	291,070	52.2	266,602	557,672	94.0	29,468	39.9	44,327	73,795	

As can be seen in the above table, not all villages conducted elections because people have vacated these villages for various reasons.

1.3) The cell Level

Various leaders were elected at the cell level, including the members of the Council and its Executive Committee. The Cell Council is made up of the following members:

- 1) A councilor representing each village in the Cell Council;
- 2) Women's representative accounting for at least 30% of Cell Council members;
- 3) The Coordinator of the National Women's Council at the cell level;
- 4) The coordinator of the National Youth Council at the cell level;
- 5) The Coordinator of the National Council of Persons with Disabilities at the cell level;
- 6) The Representative of nursery school head teachers at the cell level;
- 7) The Representative of primary school head teachers at the cell level;

8) A private sector representative in the cell.

On 30th October 2021, the National Electoral Commission conducted the elections of Cell Councils as follows:

- 1) Women's representative accounting for at least 30% of Cell Council members;
- 2) The Coordinator of the National Women's Council at the cell level;
- 3) The coordinator of the National Youth Council at the cell level;
- 4) The Coordinator of the National Council of Persons with Disabilities at the cell level;
- 5) The Representative of nursery school head teachers at the cell level;
- 6) The Representative of primary school head teachers at the cell level;

The representative of the private sector in the cell is automatically a member of the Cell Council. As for schools, no elections were conducted in cases where only one (1) school was found. The Head teacher of the school automatically becomes a member of the Cell Council and his identification details are communicated to the National Electoral Commission.

After the elections of the Cell Council members, these also elected the Executive Committee members: the Chairperson, the Vice/Chairperson and the Secretary. Table 8 below shows the number of elected members of Cell Councils in Provinces and in the City of Kigali.

Table 8: Number of elected members of Cell Councils

Province/ Kigali City	Cells	Elected members				
		All	Female		Male	
			#	%	#	%
North	414	7,463	3,355	45.0	4,108	55.0
South	532	11,024	5,342	48.5	5,682	51.5
East	502	8,162	3,936	48.2	4,226	51.8
West	537	9,376	4,227	45.1	5,149	54.9
Kigali City	161	3,306	1,763	53.3	1,543	46.7
Total	2,146	39,331	18,623	47.3	20,708	52.7

At the cell level, the Executive Committee of the Cell Council was also elected. It is made up of three people, and one of them has to be a woman in order to comply with the gender principle at all government levels. Table 9 shows the number of elected members of Cell Council Bureaus in 39,331 cells.

Table 9: Number of voters and members of Cell Council Bureaus

PROVINCE/ KIGALI CITY	Cells	EXPECTED NUMBER OF VOTERS			ACTUAL NUMBER OF VOTERS					NUMBER OF ELECTED MEMBERS			
		FEMALE	MALE	ALL	FEMALE		MALE	ALL		FEMALE		MALE	ALL
					#	%	#	#	%	#	%	#	
North	414	3,224	4,134	7,358	2,958	44.4	3,708	6,666	90.6	511	41.1	731	1,242
South	532	5,342	5,682	11,024	5,342	49.3	5,503	10,845	98.4	633	39.7	963	1,596
East	502	4,706	5,074	9,780	4,641	48.5	4,920	9,561	97.8	585	38.8	921	1,506
West	537	4,227	5,149	9,376	4,122	44.9	5,052	9,174	97.8	616	38.2	995	1,611
Kigali City	161	1,763	1,543	3,306	1,691	53.9	1,448	3,139	94.9	193	40.0	290	483
Grand total	2,146	19,262	21,582	40,844	18,754	47.6	20,631	39,385	96.4	2,538	39.4	3,900	6,438

As can be seen in the above table, two cells did not conduct elections. One of these is Mazane in Bugesera District in the Eastern Province which is an island that people had to vacate. The second is Birembo in Gashonga Sector in Rusizi District in the Western Province which people had to vacate because of natural disasters. The total number of cells is 14,837.

In addition, the National Electoral Commission conducted the elections of a councilor to represent each cell in the Sector Council. These elections took place on 30th October.

1.4) The sector Level

Various leaders were elected at the sector level, including the members of the Council and its Executive Committee. The sector Council is made up of the following members:

- 1) A councilor representing each cell;
- 2) Women's representative accounting for at least 30% of Sector Council members;
- 3) Members (3) of the National Youth Council Bureau at the sector level;
- 4) The Coordinator of the National Women's Council at the sector level;
- 5) The Coordinator of the National Council of Persons with Disabilities at the sector level;
- 6) The Representative of primary school head teachers at the sector level;
- 7) The Representative of secondary school head teachers at the sector level;
- 8) The representative of hospitals, health centres or dispensaries in the sector;
- 9) The representative of Civil Society Organizations in the sector;
- 10) A private sector representative in the sector.

On 6th November 2021, the National Electoral Commission conducted the elections of Sector Councils and their Executive Committees. The positions for which the elections were conducted are as follows:

- 1) Women's representative accounting for at least 30% of Cell Council members;
- 2) Members (3) of the National Youth Council Bureau at the sector level
- 3) The Coordinator of the National Women's Council at the sector level;
- 4) The Coordinator of the National Council of Persons with Disabilities at the sector level;
- 5) The Representative of primary school head teachers at the sector level;
- 6) The Representative of secondary school head teachers at the sector level;
- 7) The representative of hospitals, health centres or dispensaries in the sector;
- 8) The representative of Civil Society Organizations in the sector;

As is the case for the Cell level, the private sector representative in the sector is automatically a member of the Sector Council. As for the other institutions and organizations mentioned at the different levels, no elections were conducted in cases where only one of these were found. The representative of the institution/organization automatically becomes a member of the Sector Council. After the elections of the Sector Council members, these also elected the Executive Committee members who are the Chairperson, the Vice/Chairperson and the Secretary. The total number of the elected Council Members is **8,915**, including **4,263** women (**47.8%**) as can be seen in Table 10 below. This table shows the number of elected members of Sector Councils in Provinces and in the City of Kigali.

Table 10: Number of elected members of sectors councils

PROVINCE/ KIGALI CITY	SECTORS	ALL ELECTS	FEMALE		MALE	
			AL L	%	ALL	%
North	89	1,837	924	50.3	913	49.7
South	101	2,243	1,086	48.4	1,157	51.6
East	95	1,962	923	47.0	1,039	53.0
West	96	2,107	947	44.9	1,160	55.1
Kigali City	35	766	388	50.7	378	49.3
Total	416	8,915	4,263	47.8	4,652	52.2

As shown in Table 11 below, 1,248 members of Sector Council Bureaus were elected, including 484 women (38.8%) and 764 men (61.2%).

Table 11: Number of elected members of Sector Council Bureaus

PROVINCE/ KIGALI CITY	NUMBER OF VOTERS					NUMBER OF ELECTED MEMBERS				
	All	Female		Male		Female		Male		ALL
		All	%	All	%	All	%	All	%	
North	1,837	924	50.3	913	49.7	105	39.3	162	60.7	267
South	2,243	1,086	48.4	1,157	51.6	117	38.6	186	61.4	303
East	1,962	923	47.0	1,039	53.0	109	38.2	176	61.8	285
West	2,107	947	44.9	1,160	55.1	109	37.8	179	62.2	288
Kigali City	766	388	50.7	378	49.3	44	41.9	61	58.1	105
Total	8,915	4,263	47.8	4,652	52.2	484	38.8	764	61.2	1,248

1.5) The district Level

Pursuant to the Law governing districts, 5 female counselors were elected and these are equivalent to 30% of the members of the District Council. In addition, 8 general councilors were elected to join the District Council. Elections were held in 27 Districts in the Provinces because the City of Kigali is governed by a special law.

On 13 November 2021, the National Electoral Commission conducted the elections of women councilors accounting for at least 30% of the Districts Council members. The participation rate for these elections was 91.1% as shown in Table 12.

On 16 November 2021, the elections of general councilors who are members of District Councils were held. The participation rate for these elections is 93.1% as shown in Table 13 below.

In addition to these councilors, 3 National Council coordinators at the district level were elected on 9th November 2021 together with the Chairperson of the private sector federation at the district level.

Table 12: Participation in the elections of female councilors accounting for at least 30%

PROVINCE	EXPECTED VOTERS			NUMBER OF ELECTED OFFICIALS					
	FEMALE	MALE	ALL	FEMALE		MALE		ALL	
				#	%	#	%	#	%
North	917	944	1,861	858	49.7	870	50.3	1,728	92.9
South	1,187	1,023	2,210	1,109	54.1	940	45.9	2,049	92.7

East	980	1,110	2,090	954	48.7	1,004	51.3	1,958	93.7
West	1,058	1,106	2,164	938	50.6	914	49.4	1,852	85.6
Total	4,142	4,183	8,325	3,859	50.9	3,728	49.1	7,587	91.1

The table 13 below illustrates the participation in the elections of 8 general councilors in District Councils which took place on 16/11/2021.

Table 13: Participation in the elections of general councilors in District Councils and the total number of elected district councilors

PROVINCE	EXPECTED VOTERS			ACTUAL NUMBER OF VOTERS						GENERAL ADVISORS (INCLUDING THE 30%)			
	FEMALE	MALE	ALL	FEMALE		MALE		ALL		ALL	MALE	FEMALE	
				#	%	#	%	#	%			#	%
North	1,012	974	1,986	943	51.5	888	48.5	1,831	92.2	85	47	38	44.7
South	1,214	1,133	2,347	1,161	52.3	1,061	47.7	2,222	94.7	136	75	61	44.9
East	1,053	1,162	2,215	994	47.5	1,098	52.5	2,092	94.4	119	61	58	48.7
West	1,111	1,176	2,287	1,004	48.2	1,077	51.8	2,081	91.0	118	64	54	45.8
Total	4,390	4,445	8,835	4,102	49.9	4,124	50.1	8,226	93.1	458	247	211	46.1

Table 14 below shows the number of local leaders elected at each of the local government levels from 23rd October to 19th November 2021. In total, 130,347 local leaders were elected, including 55,657 women, accounting for 43%, and 74,690 men, accounting for 57%.

Table 14: The number of all elected local leaders

No	Level	Elects				
		ALL	Female		Male	
			All	%	Bose	%
1.	Village Executive Committees	73,795	29,468	39.9	44,327	60.1
2.	Cell Councils	39,331	18,623	47.3	20,708	52.7
3.	Cell Council Bureaus	6,438	2,538	39.4	3,900	60.6
4.	Sector Councils	8,915	4,263	47.8	4,652	52.2
5.	Sector Council Bureaus	1,248	484	38.8	764	61.2

6.	District Councils	458	211	46.1	247	53.9
7.	District Council Bureaus	81	37	45.7	44	54.3
8.	District Executive Committees	81	33	40.7	48	59.3
Total		130,347	55,657	42.7	74,690	57.3

2) The elections of the Executive Committees of National Councils

In National Councils, leaders were elected at the following levels:

- **Executive Committees of the National Women's Council:** The elections were conducted from the village to the national level. These Executive Committees consist of 116,613 people, who are all women (100%); this means 7 women at each level.
- **Executive Committees of the National Youth Council:** The elections were held from the village to the national level, excluding the Province and the City of Kigali. Those Executive Committees consist of 127,674 people, that is between 7 and 9 people depending on the number of higher learning institutions and secondary schools at each level. 55,599 of these are women, accounting for 43.5%.
- **Executive Committees of the National Council for Persons with Disabilities:** The elections were conducted from the cell to the national level. These Executive Committees are comprised of **18,186** people, which implies 7 people at each level. They include **8,071** women who represent **44.4%** of the total number.

Country wide, from the village to the national level, a total of **262,473** leaders of National Councils were elected, including **180,283** women, representing **68.7%** as shown in Table 15 below.

Table 15: Number of leaders of National Councils elected at each level

Level	EXECUTIVE COMMITTEES ON NATIONAL COUNCILS									Total			
	NWC	NYC				NCPD				All	Male	Female	
	All	All	Male	Female		All	Male	Female					
			#	#	%		#	#	%				
Village	98,427	107,524	60,636	46,888	43.6	N/A				205,951	60,636	145,315	70.6
Cell	15,022	16,535	9,319	7,216	43.6	15,022	8,317	6,705	44.6	46,579	17,636	28,943	62.1
Sector	2,912	3,347	1,967	1,380	41.2	2912	1,656	1,256	43.1	9,171	3,623	5,548	60.5
District	210	259	147	112	43.2	210	118	92	43.8	679	265	414	61.0

Province/ Kigali	35	NA				35	20	15	42.9	70	20	50	71.4
Country	7	9	6	3	33.3	7	4	3	42.9	23	10	13	56.5
Total	116,613	127,674	72,075	55,599	43.5	18,186	10,115	8,071	44.4	262,473	82,190	180,283	68.7
All %	44.4	48.7	-	-	-	6.9	-	-	-	100.0	-	-	-

2.2.1.9. The number of all the leaders elected in Local Government and National Councils

Countrywide, **392,820** leaders were elected, including **235,940** women (**60%**) and **156,880** men (**40%**), as shown in Table 16 below.

Table 16: Elected male and female leaders in National Councils and Local Entities

Category	Number of Elects				
	ALL	Female		Male	
		ALL	%	All	%
Executive Committees of the National Women's Council	116,613	116,613	100.0	-	-
Executive Committees of the National Youth Council	127,674	55,599	43.5	72,075	56.5
Executive Committees of the National Council for Persons with Disabilities	18,186	8,071	44.4	10,115	55.6
All National Councils (1)	262,473	180,283	68.7	82,190	31.3
All Local Government levels (2)	130,347	55,657	42.7	74,690	57.3
ALL THE LEVELS FOR WHICH ELECTIONS WERE CONDUCTED (1+2)	392,820	235,940	60.1	156,880	39.9

The majority of women (60.1%) are from the Executive Committees of the National Women's Council with a big number of elected members (116,613) and all of them are women (100%).

2.2.1.10. The profiles of the members of District Council Bureaus and Executive Committees

Tables 17 and 18 below show the profiles of elected officials and their positions in District Council Bureaus and Executive Committees and in the Executive Committees of National Councils at the country level.

Table 17: Elected members of District Council Bureaus and Executive Committees

District/Province	#	NAMES	POSITION	CATEGORY	F/M	AGE	EDUCATION LEVEL
NORTH							
BURERA	1.	ABIMANA Fidele	President	General	M	38	Masters
	2.	UWAMWIZA Catherine	V/President	NWC	F	51	A0
	3.	MUSABYIMANA Emmanuel	Secretary	General	M	41	Masters
	4.	UWANYILIGIRA Marie Chantal	Mayor	General	F	40	Masters
	5.	NSHIMYIMANA Jean Baptiste	V/M-Economic Development	General	M	42	Masters
	6.	MWANANGU Theophile	V/M-Social Affairs	General	M	40	Masters
GAKENKE	1.	MUGWIZA Telesphore	President	General	M	47	Masters
	2.	BAMURANGE Francoise	V/President	30%	F	38	A1
	3.	NDACYAYISENGA Scholastique	Secretary	30%	F	49	A0
	4.	NIZEYIMANA J. M. Vianney	Mayor	General	M	45	A0
	5.	NIYONSENGA Aime Francois	V/M-Economic Development	General	M	45	Masters
	6.	UWAMAHORO Marie Therese	V/M-Social Affairs	30%	F	43	A0
GICUMBI	1.	NTAGUNGIRA Alexis	Chairperson	General	M	51	Masters
	2.	KAMILI Athanase	V/Chairperson	General	M	54	A0
	3.	UWIZERA Marie Aline	Secretary	30%	F	43	Masters
	4.	NZABONIMPA Emmanuel	Mayor	General	M	40	Masters
	5.	UWERA Parfaite	V/M-Economic Development	30%	F	37	Masters
	6.	MBONYINTWARI J. M. Vianney	V/M-Social Affairs	General	M	37	A0
MUSANZE	1.	NDAYAMBAJE Michel	Chairperson	General	M	42	A0
	2.	GASIRABO Athanase	V/Chairperson	General	M	40	A0

District/Province	#	NAMES	POSITION	CATEGORY	F/M	AGE	EDUCATION LEVEL
	3	ITUZE Nicole	Secretary	NYC	F	26	A0
	4.	RAMULI Janvier	Mayor	General	M	47	A0
	5.	MPUHWWE Andrew Rucyahana	V/M-Economic Development	General	M	38	A0
	6.	KAMANZI Axelle	V/M-Social Affairs	General	F	34	A0
RULINDO	1.	DUSABIRANE Aimable	Chairperson	General	M	40	Masters
	2.	UWIMANA Leopold	V/Chairperson	30%	M	43	Masters
	3.	AKIMPAYE Christine	Secretary	30%	F	39	Masters
	4.	MUKANYIRIGIRA Judith	Mayor	General	F	48	Masters
	5.	MUTSINZI Antoine	V/M-Economic Development	General	M	43	Masters
	6.	MUTAGANDA Theophile	V/M-Social Affairs	General	M	48	Masters
SOUTH							
GISAGARA	1.	UWIMANA INNOCENT	Chairperson	General	M	57	A0
	2.	MUSHIMIYIMANA Laurette	V/Chairperson	30%	F	46	Masters
	3.	KALINGANIRE Ignace Steven	Secretary	General	M	37	A0
	4.	RUTABURINGOGA JEROME	Mayor	General	M	37	A0
	5.	HABINEZA JEAN PAUL	V/M-Economic Development	General	M	41	Masters
	6.	DUSABE DENISE	V/M-Social Affairs	General	F	40	A0
HUYE	1.	NYIRAMANA Aisha	Chairperson	General	F	50	PhD
	2.	GATARI Egide	V/Chairperson	General	M	36	A0
	3.	TUYISHIMIRE Consolation	Secretary	General	M	35	Masters
	4.	SEBUTEGE Ange	Mayor	General	M	39	A0

	5.	KAMANA Andre	V/M-Economic Development	General	M	48	A0
	6.	KANKESHA Annonciata	V/M-Social Affairs	30%	F	49	A0
KAMONYI	1.	NYONI Emilien Lambert	Chairperson	General	M	56	Masters
	2.	NGIRINSHUTI Fidele	V/Chairperson	General	M	28	A0
	3.	ISHIMWE Pascaline	Secretary	30%	F	36	A0
	4.	NAHAYO Sylvere	Mayor	General	M	43	PHD
	5.	NIYONGIRA Uzziel	V/M-Economic Development	General	M	41	A0
	6.	UWIRINGIRA Marie Josee	V/M-Social Affairs	General	F	41	AO
MUHANGA	1.	NSHIMIYIMANA Octave	Chairperson	General	M	41	Masters
	2.	NSHIMIYIMANA Gilbert	V/Chairperson	General	M	39	A0
	3.	MUKABATESI Jeanne d'Arc	Secretary	30%	F	50	Masters
	4.	KAYITARE Jacqueline	Mayor	30%	F	45	Masters
	5.	BIZIMANA Eric	V/M-Economic Development	General	M	41	A0
	6.	MUGABO Gilbert	V/M-Social Affairs	General	M	39	A0
NYAMAGABE	1.	UWAMAHORO Clotilde	Chairperson	General	F	54	A0
	2.	BIZIMANA Evariste	V/Chairperson	General	M	55	A0
	3.	UWIMANA Abraham	Secretary	General	M	26	A0
	4.	NIYOMWUNGERI Hildebrand	Mayor	General	M	36	Ao
	5.	HABIMANA Thaddee	V/M-Economic Development	General	M	37	A0
	6.	UWAMALIYA Agnes	V/M Social welfare	30%	F	38	A0
	1.	MUKAGATARE Judith	Chairperson	30%	F	46	AO

NYANZA	2.	NTAWUKURIRYAYO Ismaiel	V/Chairperson	General	M	43	A0
	3.	UMUBYEYI Jeanne	Secretary	30%	F	46	A0
	4.	NTAZINDA Erasme	Mayor	General	M	53	Masters
	5.	KAJYAMBERE Patrick	V/M-Economic Development	General	M	43	AO
	6.	KAYITESI Nadine	V/M Social welfare	30%	F	38	Ao
NYARUGURU	1.	INGABIRE Veneranda	Chairperson	General	F	41	Masters
	2.	TURAMWISHIMIYE M. Rose	V/Chairperson	General	F	42	PHD
	3.	MUTIGANDA Innocent	Secretary	General	M	44	Masters
	4.	MURWANASHYAKA Emmanuel	Mayor	General	M	46	Masters
	5.	GASHEMA Janvier	V/M-Economic Development	General	M	37	A0
	6.	BYUKUSENGE Assoumpta	V/M-Social Affairs	General	F	37	Masters
RUHANGO	1.	RUTAGENGWA Gasasira Jerome	Chairperson	General	M	63	A0
	2.	NSANZIYINKA Prosper	V/Chairperson	General	M	29	A0
	3.	MUGOREWASE Rachel	Secretary	30%	F	39	A0
	4.	HABARUREMA Valens	Mayor	General	M	42	A0
	5.	RUSILIBANA Jean Marie Vianney	V/M-Economic Development	General	M	41	Masters
	6.	MUKANGENZI Alphonsine	V/M-Social Affairs	General	F	39	A0
EAST							
BUGESERA	1.	MUTUMWINKA Imerde	Chairperson	NWC	F	36	Masters
	2.	MUNYAZIKWIYE Faustin	V/Chairperson	General	M	40	Masters
	3.	BICAMUMPAKA Ildephonse	Secretary	General	M	38	A0

	4.	MUTABAZI Richard	Mayor	General	M	42	Masters
	5.	UMWALI Angelique	V/M-Economic Development	General	F	41	Masters
	6.	IMANISHIMWE Yvette	V/M-Social Affairs	30%	F	44	A0
GATSIBO	1.	SIBOMANA Saidi	Chairperson	General	M	47	Masters
	2.	NIYOMUGABO Romalis	V/Chairperson	General	M	41	A0
	3.	MUGIRASE MARIE Amabilis	Secretary	30%	F	55	A0
	4.	GASANA Richard	Mayor	General	M	46	Masters
	5.	SEKANYANGE Jean Leonard	V/M-Economic Development	General	M	44	A0
	6.	MUKAMANA Marcelline	V/M-Social Affairs	General	F	38	A0
KAYONZA	1.	BASIIME Kalimba Doreen	Chairperson	General	F	52	Masters
	2.	SIKUBWABO Benoit	V/Chairperson	General	M	49	Masters
	3.	MUKARUSAGARA Beata	Secretary	30%	F	49	A0
	4.	NYEMAZI J. Bosco	Mayor	General	M	35	Masters
	5.	MUNGANYINKA Hope	V/M-Economic Development	General	F	40	A0
	6.	HARERIMANA Jean Damascene	V/M-Social Affairs	General	M	46	A0
KIREHE	1.	KABERA Callixte	Chairperson	General	M	55	PhD
	2.	MUKANEZA Pelagie	V/Chairperson	NWC	F	36	A0
	3.	MUKESHIMANA Gloriose	Secretary	30%	F	44	A0
	4.	RANGIRA Bruno	Mayor	General	M	42	Masters
	5.	NZIRABATINYA Modeste	V/M-Economic Development	General	M	36	A0
	6.	MUKANDAYISENGA Janvier	V/M-Social Affairs	30%	F	42	A0
	1.	BANAMWANA Bernard	Chairperson	General	M	46	A0

NGOMA	2.	BUSHAYIJA Francis	V/Chairperson	General	M	63	A0
	3.	MUSABWASONI M. Grace Sandra	Secretary	30%	F	39	Masters
	4.	NIYONAGIRA Nathalie	Mayor	General	F	43	A0
	5.	MAPAMBANO NYIRIDANDI Cyriaque	V/M-Economic Development	General	M	41	A0
	6.	MUKAYIRANGA Marie Gloriose	V/M-Social Affairs	General	F	39	A0
NYAGATARE	1.	KABAGAMBA Wilson	Chairperson	General	M	38	Masters
	2.	RUBASHA Herbert	V/Chairperson	General	M	45	A0
	3.	UMURERWA Aisha	Secretary	30%	F	41	A0
	4.	GASANA Stephen	Mayor	General	M	46	A0
	5.	MATSIKO Gonzague	V/M-Economic Development	General	M	44	Masters
	6.	MUREKATETE Juliet	V/M-Social Affairs	General	F	46	A0
RWAMAGANA	1.	RANGIRA Lambert	Chairperson	General	M	42	A0
	2.	KAMUGISHA Patrick	V/Chairperson	General	M	39	Masters
	3.	UWANYIRIGIRA Claudine	Secretary	NWC	F	33	A0
	4.	MBONYUMUVUNYI Radjab	Mayor	General	M	46	Masters
	5.	NYIRABIHOGO Jeanne D'arc	V/M-Economic Development	General	F	47	A0
	6.	UMUTONI Jeanne	V/M-Social Affairs	General	F	46	Masters
WEST							
KARONGI	1.	INGABIRE Dominique	Chairperson	NWC	F	46	Masters
	2.	NGARAMBE Vedaste	V/Chairperson	General	M	54	A2
	3.	NYIRANEZA Bernadette	Secretary	30%	F	39	A0
	4.	MUKARUTESI Vestine	Mayor	General	F	48	A0
	5.	NIRAGIRE Théophile	V/M-Economic Development	General	M	41	Masters

	6.	MUKASE Valentine	V/M-Social Affairs	30%	F	41	A0
NGORORERO	1.	NYIRAMASENGESHO Jeannette	Chairperson	General	F	44	A0
	2.	SEBAZUNGU Modeste	V/Chairperson	General	M	44	A0
	3.	AYINKAMIYE Marie Louise	Secretary	30%	F	38	Masters
	4.	NKUSI Christophe	Mayor	General	M	50	A0
	5.	UWIHOREYE Patrick	V/M-Economic Development	General	M	42	A0
	6.	MUKUNDUHIRWE Benjamine	V/M-Social Affairs	30%	F	36	A0
NYABIHU	1.	HABANABAKIZE Protais	Chairperson	General	M	37	Masters
	2.	NGORORANO Damien	V/Chairperson	General	M	34	A0
	3.	MUREKATETE Diane	Secretary	30%	F	39	A0
	4.	MUKANDAYISENGA Antoinette	Mayor	30%	F	47	A0
	5.	HABANABAKIZE J.Claude	V/M-Economic Development	General	M	41	A0
	6.	SIMPENZWE Pascal	V/M-Social Affairs	General	M	48	A0
NYAMASHEKE	1.	HATEGEKIMANA Jules Cesar	Chairperson	General	M	43	Masters
	2.	IYAMUREMYE Yassin	V/Chairperson	General	M	40	Masters
	3.	UZARAMA Fausta	Secretary	General	F	45	Masters
	4.	MUKAMASABO Appolonie	Mayor	General	F	43	Masters
	5.	MUHAYEYEZU Joseph Desire	V/M-Economic Development	General	M	37	Masters
	6.	MUKANKUSI Athanasie	V/M-Social Affairs	30%	F	31	A0
RUBAVU	1.	HABIMANA Kabano Ignace	Chairperson	General	M	48	Phd
	2.	MBARUSHIMANA Sefu	V/Chairperson	General	M	40	Ao

	3.	MANIRIHO Chantal	Secretary	30%	F	37	Masters
	4.	KAMBOGO Ildephonse	Mayor	General	M	43	Masters
	5.	NZABONIMPA Deogratias	V/M-Economic Development	General	M	41	Master
	6.	ISHIMWE Pacifique	V/M-Social Affairs	30%	F	36	A0
RUSIZI	1.	UWUMUKIZA Beatrice	Chairperson	General	F	52	Masters
	2.	KWIZERA Giovani Fidele	V/Chairperson	General	M	39	Masters
	3.	UWIMANA Monique	Secretary	30%	F	40	A0
	4.	KIBIRIGA Anicet	Mayor	General	M	45	PhD
	5.	NDAGIJIMANA Munyemanzi Louis	V/M-Economic Development	General	M	41	Masters
	6.	DUKUZUMUREMYI Anne Marie	V/M-Social Affairs	30%	F	42	A0
RUTSIRO	1.	NYIRAKAMINEZA Marie Chantal	Chairperson	30%	F	45	A0
	2.	MUGWANEZA Gloria Nadine	V/Chairperson	30%	F	31	A0
	3.	UFITINKA Cecile	Secretary	30%	F	41	A0
	4.	MUREKATETE Triphose	Mayor	General	F	45	Masters
	5.	HAVUGIMANA Etienne	V/M-Economic Development	General	M	42	Masters
	6.	MUSABYEMARIYA Marie Chantal	V/M-Social Affairs	30%	F	46	Masters

Table 18: Elected members of Executive Committees of National Council at the National Level

N°	NAMES	POSITION	F/ M	AGE	EDUCATION
NATIONAL WOMEN'S COUNCIL (NWC)					
1.	NYIRAJYAMBERE Belancille	Coordinator	F	44	Masters
2.	INGABIRE M. Chantal	Vice Coordinator	F	34	Ao
3.	UMUTONI Carine	Secretary	F	37	Ao

N°	NAMES	POSITION	F/ M	AGE	EDUCATION
4.	KANTENGWA Henriette	Economics	F	56	Ao
5.	GASANA Edna Darlene	Social Affairs	F	26	Ao
6.	MUKAGASANGWA Consolée	Good Governance	F	45	Ao
7.	UMUHONGERWA Clemence	Legal Advisor	F	39	Ao
NATIONAL YOUTH'S COUNCIL (NYC)					
1.	IRADUKUNDA Alodie	Coordinator	F	25	A0
2.	NYAMASWA Francois	Vice Coordinator	M	28	A0
3.	DUSENGE Marie Grace	Secretary	F	27	A0
4.	UWIMBABAZI Zawadi	Economics	F	30	A0
5.	RUHUMURIZA Anselme	Social Affairs	M	29	A0
6.	BUGINGOBWIMANA Theogene	Good Governance	M	27	Masters
7.	KIBIBI David	Public relations and communication	M	28	S6
8.	MWESIGYE Thomas	Representative of Colleges and universities	M	24	A0
9.	UMUTONI Nadjima	Representative of secondary schools	F	19	S6
NATIONAL COUNCIL FOR PERSONS WITH DISABILITIES (NCPD)					
1.	MBABAZI Olivia	Coordinator	F	47	Masters
2.	UGWANEZA Norbert	Vice Coordinator	M	38	A0
3.	NGIRENTE Philippe	Secretary	M	47	A0
4.	NKUNDABAGENZI Francois	Economics	M	31	A0
5.	MUKARUSINE Claudine	Social Affairs	F	30	A0
6.	MUGISHA Jacques	Good Governance	M	36	A0
7.	DUSABE Florentine	Legal Advisor	F	36	A0

2.2.1.11. Computerizing the information on elected leaders

The process of computerizing the information about the leaders who were elected during the elections of local leaders from the village to the district level and the Executive Committees of National Councils from the village

to the national level started on 14 February 2022. This activity took place in all the 30 districts and was conducted by 60 volunteers, that is 2 volunteers for each district. The computerized information is found in Table 19 below.

Table 19: The computerized data about the elected leaders

Province/CoK	District	Sector	Cell	Village	Electi on Level	N o	Positi on	Na mes	Se x	Yea r of Birt h	ID No	Educatio n level	Pho ne No
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Table 20 below shows the number of elected leaders whose information had been computerized as of 31/03/2022

Table 20: The total number of elected leaders whose information was computerized in the Provinces/City of Kigali

PROVINCE/ KIGALI CITY/ ELECTION LEVEL		NORTH				SOUTH				EAST				WEST				KIGALI CITY				COUNTRY			
		No of leaders to be computerized	No of leaders already computerized	%	No of learners yet to be computerized	No of leaders to be computerized	No of leaders already computerized	%	No of learners yet to be computerized	No of leaders to be computerized	No of leaders already computerized	%	No of learners yet to be computerized	No of leaders to be computerized	No of leaders already computerized	%	No of learners yet to be computerized	No of leaders to be computerized	No of leaders already computerized	%	No of learners yet to be computerized	No of leaders to be computerized	No of leaders already computerized	%	No of learners yet to be computerized
VILLAGE	EXECUTIVE	13,710	13,710	100	0	17,455	17,453	100	2	18,900	18,583	98.3	317	17,955	17,954	100.0	1	5,775	5,775	100.0	0	73,795	73,475	99.6	320
	NWC	18,201	18,201	100	0	23,437	23,189	98.9	248	24,949	24,452	98.0	497	24,137	23,811	98.6	326	7,703	7,703	100.0	0	98,427	97,356	98.9	1,071
	NYC	18,924	18,910	99.9	14	26,426	24,764	93.7	1,662	28,350	27,454	96.8	896	25,296	24,876	98.3	420	8,528	8,528	100.0	0	107,524	104,532	97.2	2,992
Total		50,835	50,821	99.97	14	67,318	65,406	97.2	1,912	72,199	70,489	97.6	1,710	67,388	66,641	98.9	747	22,006	22,006	100.0	0	279,746	275,363	98.4	4,383
CELL	COUNCIL	7,463	7,463	100	0	11,024	11,012	99.9	12	8,162	8,069	98.9	93	9,376	9,363	99.9	13	3,306	3,306	100.0	0	39,331	39,213	99.7	118
	NWC	2,898	2,898	100	0	3,724	3,724	100	0	3,506	3,464	98.8	42	3,759	3,758	100.0	1	1,135	1,135	100.0	0	15,022	14,979	99.7	43
	NYC	3,140	3,133	99.8	7	4,159	4,125	99.2	34	4,089	4,061	99.3	28	3,928	3,921	99.8	7	1,219	1,219	100.0	0	16,535	16,459	99.5	76
	NCPD	2,898	2,898	100	0	3,724	3,714	99.7	10	3,554	3,554	100.0	0	3,780	3,780	100.0	0	1,066	1,066	100.0	0	15,022	15,012	99.9	10
Total		16,399	16,392	100	7	22,631	22,575	99.8	56	19,311	19,148	99.2	163	20,843	20,822	99.9	21	6,726	6,726	100.0	0	85,910	85,663	99.7	247
SECTOR	COUNCIL	1,837	1,837	100	0	2,243	2,243	100	0	1,962	1,962	100.0	0	2,107	2,104	99.9	3	766	766	100.0	0	8,915	8,912	100.0	3

	NWC	623	623	100	0	707	707	100	0	665	665	100.0	0	672	672	100.0	0	245	245	100.0	0	2,912	2,912	100	0
	NYC	715	715	100	0	821	816	99.4	5	777	777	100.0	0	752	752	100.0	0	282	282	100.0	0	3,347	3,342	99.9	5
	NCPD	623	623	100	0	707	707	100	0	665	665	100.0	0	672	672	100.0	0	245	245	100.0	0	2,912	2,912	100	0
Total		3,798	3,798	100	0	4,478	4,473	99.9	5	4,069	4,069	100.0	0	4,203	4,200	99.9	3	1,538	1,538	100.0	0	18,086	18,078	100	8
DISTRICT	COU NCIL	85	85	100	0	136	136	100	0	119	119	100.0	0	118	118	100.0	0	-	-	-	-	458	458	100	-
	NWC	35	35	100	0	56	56	100	0	49	49	100.0	0	49	49	100.0	0	21	21	100.0	0	210	210	100	0
	NYC	45	45	100	0	68	68	100	0	59	59	100.0	0	60	60	100.0	0	27	27	100.0	0	259	259	100	0
	NCPD	35	35	100	0	56	56	100	0	49	49	100.0	0	49	49	100.0	0	21	21	100.0	0	210	210	100	0
Total		200	200	100	0	316	316	100	0	276	276	100.0	0	276	276	100.0	0	69	69	100.0	0	1,137	1,137	100	0
Province/ Kigali City	NWC	7	7	100	0	7	7	100	0	7	7	100.0	0	7	7	100.0	0	7	7	100.0	0	35	35	100	0
	NCPD	7	7	100	0	7	7	100	0	7	7	100.0	0	7	7	100.0	0	7	7	100.0	0	35	35	100	0
Total		14	14	100	0	14	14	100	0	14	14	100.0	0	14	14	100.0	0	14	14	100.0	0	70	70	100	0
COUNTRY	NWC	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7	7	100	0
	NYC	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	9	9	100	0
	NCDP	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7	7	100	0

TOTAL	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	23	23	10 0	0
GRAND TOTAL	71,246	71,225	99. 97	2 1	94,757	92,784	97.9	1,97 3	95,869	93,9 96	98. 0	1,87 3	92, 72 4	91,95 3	99 .2	7 7 1	30, 35 3	30,35 3	100 .0	0	384,97 2	380, 334	98. 8	4,6 38

As shown in the above table, by the end of the year 2021-2022, the process of computerizing data on elected leaders was at **98.8%** at the country level. All provinces had reached more than 97% while the City of Kigali had completed the process.

2.2.2. Organizing and conducting elections for the City of Kigali Council and Executive committees

These elections were conducted on 25/03/2022 at Petit Stade Remera.

2.2.2.1. Preparation of the election calendar

The National Electoral Commission prepared and announced the election calendar to fill the vacant seats in the councils and executive committees of the City of Kigali which had planned election of two councilors of the City of Kigali from Nyarugenge District and the election of the Vice Mayor in charge of Socio-economic Affairs which was scheduled for 25th March 2022. This calendar is shown in Table 22 below:

Table 21: The election Calendar to fill the vacant seats in the Advisory and Executive Committees of the City of Kigali

#	Activity	Date	No of days
1.	Preparation and approval of the election calendar	03-25/02/2022	23
2.	Announcing election calendar	08/02-26/03/22	47
3.	Receiving candidacies for members of the council from Nyarugenge District	10/02-11/03/22	30
4.	Announcing approved candidacies	12/03/2022	1
5.	Appointing and training election volunteers who would lead the elections	22/02-23/03/22	30
6.	Preparing a list of members of electoral college	14/02-15/03/22	30
7.	Preparation of election materials and polling stations	21/02-25/03/22	33
8.	Electoral campaign for the candidates from Nyarugenge District	19-25/03/2022	7
9.	Election of two members of the District council (1F and 1M) from Nyarugenge District	25/03/2022	1
	Election of the Vice Mayor in charge of Socio-economic affairs in the City of Kigali		
10.	Submission of the reports on elections to the concerned entities	05/04/2022	1

2.2.2.2. Notification of electoral activities

Based on the calendar, the notification of electoral activities was done using the following means:

- 1) Talks with district and sector leaders from the City of Kigali;
- 2) Announcements on social media such as WhatsApp and SMS;
- 3) Phone calls, or teleconference with all members of the electoral colleges.

2.2.2.3. Appointing election supervisors

The election was conducted by fifteen (15) people comprised of 7 women and 8 men, selected from NEC employees and election volunteers from Gasabo, Kicukiro and Nyarugenge districts. Their numbers are shown in Table 22 below:

Table 22: Number of election supervisors and their districts

Institution/District	Female	Male	TOTAL
NEC	2	1	3
Gasabo District	1	2	3
Kicukiro District	2	3	5
Nyarugenge District	2	2	4
Total	7	8	15
%	46.7	53.3	100.0

3.2.2.4 Preparing election materials

To prepare the elections to fill the vacant seats in the council and executive committees of the City of Kigali, required election materials were made available, based on number of polling stations, polling rooms, electoral colleges and election supervisors. Table 23 below shows materials that were prepared.

Table 23: Election materials used

Number of		TYPES OF MATERIALS	QUANTITY
Polling stations	Polling room		
1	1	1. Ballot box	2
		2. Ballot box lids	2
		3. Calculators	1
		4. Pairs of scissors	1
		5. Stapling machines	1
		6. Staples (boxes)	1
		7. A4 Envelops	4
		8. Reams of duplicating paper	1
		9. Pens (pieces)	500
		10. Seals	20
		11. Markers	12
		12. Adhesive tape	1
		13. Flip Chart	1
		14. Voters' register	5
		15. Other documents	20
		16. Ballots	1,300
		17. Rwandan traditional attire (Imikenyero)	8
		18. Hand sanitizer (300ml)	1
		19. Disposable gloves (pieces)	80
		20. Face masks (pieces)	30
		21. Cleaning tissues (pieces)	100

3.2.2.5. Receipt of candidacies

Receiving candidacies for members of the City of Kigali council was done online from **10/02 to 11/03/22** and 12 candidacies were received, **including 3** from female candidates (**25%**) and **9** from male candidates (**75%**) as shown in Table 24 below:

Table 24: Approved candidacies for the Council of the City of Kigali

No	Name	IDENTIFICATION			DOCUMENTS SUBMITTED							DECISION
		Sex	Age	Education level	Candidate's letter	CV	Copy of ID	Notarized copy of	JPJ Color passport photo with white	Criminal Record (CR)	Candidate's written declaration	
					1	2	3	4	5	6	7	
1.	KUBWIMANA Rene	M	28	Ao	OK	OK	OK	OK	OK	OK	OK	YES
2.	MUTABAZI Ferdinand	M	30	A2	OK	OK	OK	OK	OK	OK	OK	YES
3.	SHINGIRO Gilbert	M	31	Ao	OK	OK	OK	OK	OK	OK	OK	YES
4.	NIYONKURU Koffi	M	28	Ao	OK	OK	OK	OK	OK	OK	OK	YES
5.	MUKARUSINE Pascasie	F	45	Ao	OK	OK	OK	OK	OK	OK	OK	YES
6.	NTABANA Sylvain	M	41	Ao	OK	OK	OK	OK	OK	OK	OK	YES
7.	MPUNGA Mediateur	M	36	Ao	OK	OK	OK	OK	OK	OK	OK	YES
8.	MUGABO Joseph	M	43	Ao	OK	OK	OK	OK	OK	OK	OK	YES
9.	NYIRATUNGA Aphisani	F	37	A1	OK	OK	OK	OK	OK	OK	OK	YES
10.	BIZIMANA Hamiss	M	44	Masters	OK	OK	OK	OK	OK	OK	OK	YES
11.	MIHIGO Steven	M	43	Ao	OK	OK	OK	OK	OK	OK	OK	YES
12.	URUJENI Martine	F	50	Masters	OK	OK	OK	OK	OK	OK	OK	YES

3.2.2.6. Conduct of election

1) Election to the fill vacant seats in the City of Kigali Council

In general, the turnout in the election was **69.5%**; the voters were comprised of females totaling 51.4% and male totaling 48.6% as shown in Table 25 below:

Table 25: Participation in the election to fill the vacant seats in the City of Kigali Council

EXPECTED NUMBER OF VOTERS					VOTERS WHO CAST THEIR VOTES					
Female		Male		Total	Female		Male		Total	
#	%	#	%		#	%	#	%	#	%
107	51	103	49	210	75	51.4	71	48.6	146	69.5

As shown in this table, a comparison was made between those who cast their votes and registered number of voters. 75 (70%) of the expected 107 female voters cast their votes while 71 (68.9%) of the expected 103 male voters cast their votes.

Table 26 below shows the number of votes for each candidate, their identification and those who were elected to be members of the Council.

Table 26: The results of elections to fill the vacant seats in the Council of the City of Kigali

VALID VOTE CAST		INVALID BALLOT PAPERS		CANDIDATE'S IDENTIFICATION				NUMBER OF VOTES	%	POSITION
TOTAL	%	TOTAL	%	Name	M/F	Education level	Age			
143	98	3	2	URUJENI Martine	F	Masters	50	116	40.6	Councillor
				BIZIMANA Hamiss	M	Masters	44	84	29.4	Councillor
				MUGABO Joseph	M	A0	43	15	5.2	
				NYIRATUNGA Aphisan	M	A1	37	15	5.24	
				KUBWIMANA Rene	M	A0	28	14	4.9	
				MIHIGO Steven	M	A0	43	10	3.5	
				MPUNGA Mediateur	M	A0	36	8	2.8	
				SHINGIRO Gilbert	M	A0	31	6	2.1	
				NIYONKURU Koffi	M	A0	28	6	2.1	
				MUKARUSINE Pascasie	F	A0	45	5	1.7	
				NTABANA Sylvain	M	A0	41	4	1.4	
MUTABAZI Ferdinand	M	A2	30	3	1.0					

The above table shows that, out of 147 registered voters, the number of valid cast votes was 143 (98%) while the number of invalid ballot papers was 2 (2%). The two councilor elects are **URUJENI Martine** with 116 votes (40.6%) and **BIZIMANA Hamiss** with 84 votes (29.4%).

2) Election to fill vacant seats in Executive Committee of the City of Kigali

After filling the vacant seats in the Council of the City of Kigali and electing members of sector councils together with members of the Council of the City of Kigali, the Vice mayor in charge of socio-economic affairs in the City of Kigali was also elected. The turnout rate was 53.8% as shown in Table 27 below.

Table 27: Participation in the elections to fill the vacant seats in Executive Committee of the City of Kigali

REGISTERED VOTERS					THOSE WHO CAST THEIR VOTES					
Female	%	Male	%	Total	Female	%	Male	%	Total	%
393	53.3	345	46.7	738	214	53.9	183	46.1	397	53.8

Table 28 below shows the number of votes for each candidate and the one elected for the position in the Executive Committee of the City of Kigali.

Table 28: The results of the elections to fill the vacant seats in Executive Committee of the City of Kigali

CANDIDATES' NAMES	IDENTIFICATION			NUMBER OF VOTES		POSITION
	F/M	EDUCATION LEVEL	AGE	#	%	
URUJENI Martine	F	Masters	50	298	77.6	Vice Mayor in charge of socio-economic affairs
RUTERA Rose	F	Ao	44	86	22.4	

The candidate elected for the position of the Vice Mayor in charge of Socio-economic affairs in the City of Kigali is **URUJENI Martine** with **298** votes (**77.6%**).

2.2.3. Technology in the election process

In the fiscal year 2021-2022, the voters' register was updated in two phases: **Phase 1**) was carried out in 2021 in preparation for the elections of Decentralized Entities and Executive Committees of National Councils; the voters' register used during these elections was updated. The final voters' register was published by the National Electoral Commission on 13th October 2021. Eligible citizens registered on the final voters' register were **8,013,046** at provincial and City of Kigali level as shown in Table 29 below.

Table 29: The number of voters on the final register for the election of local administrative entities

PROVINCE/CITY OF KIGALI	TOTAL	MALE		FEMALE		YOUTH	
		Total	%	Total	%	Total	%
NORTHERN PROVINCE	1,350,701	619,891	45.9	730,810	54.1	601,307	44.5
SOUTHERN PROVINCE	1,894,040	852,113	45.0	1,041,927	55.0	822,919	43.4
EASTERN PROVINCE	1,953,965	901,839	46.2	1,052,126	53.8	847,158	43.4
WESTERN PROVINCE	1,875,488	849,108	45.3	1,026,380	54.7	860,473	45.9
CITY OF KIGALI	938,852	485,053	51.7	453,799	48.3	352,591	37.6
GRAND TOTAL	8,013,046	3,708,004	46.3	4,305,042	53.7	3,484,448	43.5

As it can be seen in the above table, the majority of registered voters are female representing 53.7% while male voters are 46.3%. Besides the general voters' register, a voters' register showing members of each electoral college was prepared at each phase of election for the elections of local administrative entities and members of Councils in October- November 2021.

The second phase (phase 2) of updating the voters' register was carried out in March 2022 by adding new eligible voters from NIDA. The number of registered voters was **8,273,991**, which means an increase of 251,469 compared to the October 2021 voters' register. Table 30 below shows the state of the updated voters' register as of 31st March 2022.

Table 30: The state of the voters' register as of 31st March 2022

PROVINCE/CITY OF KIGALI	TOTAL	MALE	%	FEMAL E	%
CITY OF KIGALI	963,498	497,322	51.6	466,176	48.4
SOUTHERN PROVINCE	1,959,579	884,918	45.2	1,074,661	54.8
WESTERN PROVINCE	1,933,561	877,520	45.4	1,056,041	54.6
NORTHERN PROVINCE	1,396,669	642,465	46.0	754,204	54.0
EASTERN PROVINCE	2,020,684	934,846	46.3	1,085,838	53.7
TOTAL	8,273,991	3,837,071	46.4	4,436,920	53.6

2.3. PROVIDING CIVIC EDUCATION TRAINING ABOUT ELECTIONS

Preparing and providing civic education training on election is one of the duties and responsibilities of the National Electoral Commission in accordance with the provisions of the law governing its organization and functioning. In the fiscal year 2021-2022, the National Electoral Commission invested efforts in planning training on civic education for the year 2021-2022, evaluating the training carried out in 2020-2021 and training different categories of people especially those who were directly involved in the elections of leaders of local entities and National Councils which were held in October-November 2021.

2.3.1. Preparation and evaluation of the civic education programme on elections

As a usual practice every year, NEC carried out an evaluation of the implementation of the civic education programme on elections in 2019-2020 and designed one for 2021-2022.

The two activities were carried out on 23rd September 2021 and NEC commissioners and staff participated at the rate of 94.3% as shown in Table 31 below.

Table 31: Participation in the meeting on the Civic Education programme in 2019-2021

Expected participants	Turnout				Total	Turnout (%)
	Female		Male			
	#	%	#	%		
53	15	30,0	35	70.0	50	94.3

2.3.2. Preparation and photocopying training guides

To prepare for the elections of leaders of local entities and National Councils, the handout of the talk on “**The key things to know about the 2021 elections of leaders of local entities and National Councils**” was revised and 22,337 copies were printed for partners in the election.

Table 32 below shows the number of training guides made, the beneficiaries and the budget used.

Table 32: Number of copies of the handout and the budget used

NO	Beneficiaries	Number	Budget
1.	Coordinating committees at sector levels and polling station officers	7,200	11,520,000
2.	Commissioners, NEC staff and official partners of NEC	300	630,000
3.	Election volunteers at village levels	14,837	23,739,200
Total		22,337	35,889,200

2.3.3. Conducting training on elections

In 2021-2022 NEC provided civic training on civic education by training different categories of people, with a focus on those who took part in the elections of leaders of local entities and National Councils held in October- November 2021. Table 33 below shows the categories of people who were trained and the turnout for the training.

Table 33: Number of people trained on the elections in the year 2021-2022

N°	Categories of people trained	Expected number of trainees			Trained people			%
		Total	Female	Male	Female	Male	Total	
1	Trainers of trainers (TOT) at national level	53	21	32	15	35	50	94.3
2	Members of coordinating committees at sector levels and polling officers at polling stations	7,463	2,093	5,370	1,909	5,013	6,922	93.7
3	Election volunteers	60,283	32,814	27,469	32,814	27,469	60,283	100.0
Total		67,799	34,928	32,871	34,738	32,517	67,255	99.2

2.4. PUBLICIZING NEC’S ACTIVITIES AND COLLABORATION WITH OTHER ENTITIES

2.4.1. Publicizing NEC’s activities

In the fiscal year 2021-2022, NEC’ activities were communicated through different channels, by focusing on the activities related to the elections of leaders of local entities and National Councils following their resumption as per the Ministerial Order N° 002/07.01 of 24/09/2021. The various ways used to publicize NEC’s activities are describes below:

2.4.1.1. The radio show entitled “Inzira ya Demokarasi” which can be literary translated as “The path to democracy”

In the fiscal year 2021-2022, NEC's activities were always publicized through its usual Radio show on Radio Rwanda "**Inzira ya Demokarasi**" (the path to democracy) every Tuesday. In total, 52 sessions were prepared and delivered in the whole year which focusing on the following themes:

- 1) The responsibilities of NEC;
- 2) The calendar of the elections of leaders of local entities and Executive committees of National Councils;
- 3) Preparing and conducting the elections of leaders of local entities and National Councils;
- 4) Elections of District Executive Committees;
- 5) Responsibilities of a District Council, requirements for people who wish to submit their candidacies and modalities for the elections of members of a District Council;
- 6) Explanation of process for the elections of leaders of local entities and National Councils;
- 7) The organization of the National Council of persons with disabilities and its readiness for elections;
- 8) Questions and answers on the elections of leaders of local entities;
- 9) What citizens expect from their elected leaders;
- 10) Educating Rwandan citizens on good governance and democracy;
- 11) The historical background of elections in Rwanda;
- 12) The responsibilities of election volunteers and their role in the election process ;
- 13) The collaboration between citizens and their leaders;
- 14) The requirements for candidates for the position of members of a district council;
- 15) The role of the Youth in the election of leaders of local entities;
- 16) Organization and functioning of the Women's Council and modalities for the election of its organs;
- 17) The historical background of elections of leaders of local entities in Rwanda ;
- 18) The elections to fill in vacant seats in the City of Kigali;
- 19) The importance of National Councils in the national development.

2.4.1.2. Meetings with different radio stations

The meetings with different radio stations were organized in collaboration and partnership between Radio stations and NEC regarding their role in publicizing election activities to the population. Four most popular radio stations were identified and memoranda of understanding were signed to help NEC in its efforts to share messages related to elections and Civic Education with the public. These radio stations are *Radio Rwanda, Radio 10, KT Radio and Radio Flash*.

2.4.1.3. Using technology to communicate NEC's activities

During the election of leaders of local entities and National Councils, different announcements were prepared and broadcast on Radio stations, TV, NEC's website, Twitter and other social media to inform citizens of its plan and successful election process in general.

Announcements were prepared and posted on NEC's Websites, Twitter and other communication media to inform the public of NEC's activities in general, and during the COVID-19 time in particular. The main activities which were publicized include:

- NEC's activity programme during the COVID-19 time;
- Elections of leaders of local entities and National Councils;
- Elections to fill vacant seats in the City of Kigali (organization, election calendar, requirements for candidates, modalities for the election campaigns,

- conducting elections, ...);
- Elections of members of the Private Sector Federation (PSF), their organization, conducting them effectively and the role played by NEC in the process.

2.4.2. Partnership with other institutions

To ensure effective service delivery, the those who visited NEC received a warm welcome and were provided with satisfactory explanations based on what they wanted to know about the responsibilities of NEC. Regarding partnership with other institutions, two (2) important activities were carried out in the first half of 2022. These are:

1) The 28th commemoration of the 1994 Genocide Against the Tutsi

Thanks to the collaboration between NEC, Rwanda Revenue Authority and the Office of the Auditor General, different meetings aimed at preparing the 28th commemoration of the 1994 Genocide Against Tutsi during the memorial week and the 100 memorial days were held. The theme for the year 2022 was, “**Remember-Unite-Renew**”.

On 12th April 2022, there was a talk by General Kabarebe James on the following theme: “**The effects of genocide ideology in the destruction of Rwandans’ unity and the responsibility of each and everyone to sustain it**”

2) Organizing and conducting the elections of members of the Private Sector Federation (PSF) entities

The National Electoral Commission supported PSF and local government leaders to organize and conduct the elections of PSF entities, from the cell to the national levels.

The role of NEC was to provide advice and volunteers to lead the election activities. The elections were held on the following dates:

- 1) 1st March 2022: Elections of members of PSF committees at the sector level;
- 2) 4th March 2022: Elections of Executive Committees, members of arbitration committees and PSF Executive Committees in every district;
- 3) 7th March 2022: Elections of Executive Committees of the Forums and PSF Executive Committees at provincial and the City of Kigali level;
- 4) 16th March 2022: Elections of PSF Executive Committees at the National level.

2.5. MANAGEMENT OF NEC’s PROPERTY

2.5.1. Human resource management

2.5.1.1. Staff performance contract

At the beginning of the fiscal year 2021-2022, a staff appraisal for the fiscal year 2020-2021 was carried out, and performance contracts for the year 2021-2022 were prepared. Regarding performance appraisal of NEC employees for the year 2020-2021, 48 staff evaluated were classified as ‘Indashyikirwa’ (Excellent). The highest score was 97.1 while the lowest score was 80.0% as shown Table 34 below.

Table 34: Performance appraisal for NEC employees for the year 2020-2021

Score	Number of staff	%
95-100	3	6.2
90-95	30	62.5
85-90	8	16.7
80-85	7	14.6

Total	48	100.0
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Based on NEC’s Action Plan for the fiscal year 2021-2022, every NEC employee prepared his or her performance contract using a new technology software called “SMARTHR”.

2.5.1.2. Finding staff for vacant positions

Given the vacant positions at NEC (Legal Affairs Officer, Network and Security Administrator and Election Officer), a written request for recruitment for these positions was prepared and submitted to MIFOTRA’s databank (waiting list). The latter informed NEC that a successful candidate for the position of Legal Affairs Officer had been found; **HAGABIMANA Claude** started working on 1st April 2022. No candidates were successful for the other two positions and, therefore, NEC was allowed to continue the process through the usual recruitment system.

Moreover, NEC wrote to RISA requesting for a qualified person to help its staff in the recruitment for a vacant position in the IT Department but NEC had not received a reply by the end of the year. Besides, an inventory of the required equipment for the recruitment process for these positions (computers, big rooms conducive to examination activities, ...) was made. However, realizing that NEC was revising its organizational chart, the process was put on hold pending the outcomes of the revision.

2.5.2. Budget Management

NEC received a budget of **2,848,547,929 Rwf** from the **National Treasury** for the fiscal year 2021-2022, and used **2,816,236,794 Rwf (98.9%)** as can be seen in Table 35 below.

Table 35: NEC’s budget for the fiscal year 2021-2022 and the way it was used

Activities	Annual Budget				
	Approved	Used budget		Unused budget	
		Total	%	Total	%
Salaries and incentives	1,279,556,517	1,263,917,096	98.8	15,639,421	1.2
Office equipment and photocopying/printing	221,206,148	221,205,126	100.0	1,022	0.0
Office and IT materials	110,894,920	106,875,720	96.4	4,019,200	3.6
Transport	767,938,566	765,015,057	99.6	2,923,509	0.4
Communication	76,893,117	76,231,862	99.1	661,255	0.9
Publicizing activities	110,158,002	107,932,181	98.0	2,225,821	2.0
Water and electricity	48,708,460	48,627,284	99.8	81,176	0.2
Infrastructure maintenance and renovation	72,604,894	72,060,389	99.3	544,505	0.7
Security	50,480,000	50,480,000	100.0	0	0.0
Social welfare	12,000,000	12,000,000	100.0	0	0.0
Paying for different services	19,400,000	18,006,177	92.8	1,393,823	7.2
Civic Education programmes	78,707,305	73,885,902	93.9	4,821,403	6.1
TOTAL	2,848,547,929	2,816,236,794	98.9	32,311,135	1.1

As shown in the above table, the biggest amount of the budget that was not used is from salaries because of the planned staff who were not recruited. This budget is 15,639,421 Rwf, representing 48.4% of the total unused budget (32,311,135 Rwf). This is explained

in the table about human resource management.

2.6. THE FUNCTIONING OF NEC's ENTITIES

2.6.1. The functioning of the Commissioners' Council

In the fiscal year 2021-2022 six (6) commissioners' meetings were held on the following dates: 16 July and 27 August in 2021, 18 January, 8 February, 11 May and 10 June 2022. The meetings examined and took decisions on different issues regarding the functioning of NEC, mainly approving action plan, preparations and conduct of elections of local entity leaders and National Councils. In a special way, from 6th September to 31st December 2021, NEC employees worked on a permanent basis in accordance with the provisions of the laws within the framework of the calendar of the elections of local entity leaders and National Councils.

In a bid to assess the way the elections of local entity leaders and National Councils were conducted in October-November 2021 and NEC's general activities during the first six months of the year, a work retreat for commissioners and staff took place in RUBAVU District from 26 to 30 December 2022. The objectives of the retreat were as follows:

- 1) Staff general meeting;
- 2) Assess the way the elections of local entity leaders and National Councils were conducted;
- 3) Discuss the implementation of the action plan for the fiscal year 2021-2022 after the first six months and strategies to expedite activities before the end of the fiscal year;
- 4) Discussion important components of the action plan project and budget for the fiscal year 2022-2023;
- 5) Discuss new approaches to prepare performance contracts and performance appraisal;
- 6) Discuss the functioning of NEC's staff association «TWUBAKANE

TWESE».

The decisions taken in the retreat are summarized as follows:

- 1) Providing NEC's commissioners and staff with capacity building opportunities in organizing and conducting elections through training of "Building Resources in Governance, Democracy and Elections" (BRIGDE);
- 2) Using ICT in organizing and conducting elections and in NEC's daily work;
- 3) Revising the structure and the functioning of a group comprised of employees and a Commissioner on the resolutions made by the Committee which prepared the policies for the management and welfare of election volunteers;
- 4) Preparing NEC's five year- Strategic Plan 2022-2027;
- 5) Assessing the way the elections of local entity leaders and National Councils at the district level were organized and conducted;
- 6) Conducting special research on the organization and conduct of elections in Rwanda;
- 7) Advocacy with national entities for the support to NEC in improving the fulfilment of its responsibilities;
- 8) Empowering staff and improving partnership amongst NEC staff working at the national and at provincial and the City of Kigali levels in organizing and conducting elections.

2.6.2. The functioning of Executive Secretariat

According to the provisions of the Law governing the structure and functioning of the National Electoral Commission, *"The executive secretariat is NEC's technical organ. Its responsibilities is to organize NEC's daily activities and to prepare and to carry out all activities related to elections."*

It is within this framework that in the fiscal year 2021-2022, twenty-one (21) Executive Secretariat Management meetings took place on the following dates: 06/07, 13/07, 03/09, 07/09, 13/09, 20/09, 20/10, 15/11, 23/11 and 20/12 in 2021 and 11/01; 07/02; 15/02; 14/03; 17/03/2022; 05/04; 05/05; 24/05; 13/06 and 28/06 in 2022. Moreover, two (2) special meetings were held on the elections of local entity leaders and National Councils on 27th October 2021 and 12th November 2021. All the meetings aimed to examine, make decisions and implement decisions from the Council of Commissioners on NEC's different programmes and activities.

2.6.3. Improving the functioning of NEC

2.6.3.1. Regarding planning

As far as planning is concerned, the following activities were carried out in the fiscal year 2021-2022:

- Refining NEC's activity programme in the fiscal year 2021-2022, drafting a report on NEC's activities for the fiscal year 2020-2021 and submitting them to the relevant institutions as per the provisions of the law;
- Monitoring the implementation of the action plan for the year 2021-2021 and carrying out their evaluation for the six month period;
- Preparing NEC's draft action plan for the fiscal year 2022-2023 and following up on its approval;
- Preparing NEC's 2022-2027 Strategic Plan.

2.6.3.2. Preparing and awarding tenders

Tenders were awarded to sixteen (16) hotels nationwide as one lot because it was done at the same time in the fiscal year 2020-2021. The National Electoral Commission had planned twenty-nine (29) tenders and awarded twenty-two (22) representing **75.8%**; seven (7) were postponed mainly due to lack of budget and the general renovation of NEC's buildings. Table 36 below shows the different tenders, successful bidders, contract validity and value of each procurement.

Table 36: Tenders awarded by NEC in the fiscal year 2021-2022

No	Procurement	Successful bidder	Contract validity	Procurement value
1	Cleaning services at NEC Headquarters offices	BAJ LTD	1-year renewable	1,179,717 Rwf /month
2	Conference hall, accommodation and catering services	EASTLAND HOTEL LTD	1-year renewable	613,731 Rwf/ framework contract
3	Conference hall, accommodation and catering services	FATIMA HOTEL Ltd	1-year renewable	1,814,600 Rwf/ framework contract
4	Conference hall, accommodation and catering services	MUNINI HILL MOTEL LTD	1-year renewable	831,310 Rwf/framework contract

5	Conference hall, accommodation and catering services	SILENT HILL (R) LTD	1-year renewable	592,236 Rwf framework contract
6	Conference hall, accommodation and catering services	DEREVA HOTEL RWAMAGANA LTD	1-year renewable	1,356,030 Rwf framework Contract
7	Conference hall, accommodation and catering services	HOME INN LTD	1-year renewable	1,209,587Rwf/framework contract
8	Conference hall, accommodation and catering services	VI.VE HOTEL& APARTMENT Ltd	1-year renewable	812,666Rwf/framework Contract
9	Conference hall, accommodation and catering services	ALLIANCE KIGALI LIBRE SERVICE LEMIGO HOTEL AKLS LTD	1-year renewable	3,890,201Rwf framework Contract
10	Conference hall, accommodation and catering services	NOBLEZA HOTEL LTD	1-year renewable	1,210,721Rwf framework Contract
11	Conference hall, accommodation and catering services	FALIBA COMPANY Ltd	1-year renewable	1,035,061Rwf framework Contract
12	Conference hall, accommodation and catering services	CHRIS COMPANY LTD	1-year renewable	1,409,215Rwf framework Contract
13	Conference hall, accommodation and catering services	HOTEL GOLF EDEN ROCK	1-year renewable	1,290,285Rwf framework Contract
14	Conference hall, accommodation and catering services	CENTRE PASTORAL NOTRE DAME DE FATIMA LTD	1-year renewable	1,438,205Rwf framework Contract
15	Conference hall, accommodation and catering services	VIRUNGA HOTEL LTD	1-year renewable	1,672,300Rwf framework Contract
16	Conference hall, accommodation and catering services	KIGALI DIPLOMATE HOTEL LTD	1-year renewable	2,030,072Rwf framework Contract
17	Conference hall, accommodation and catering services	HOTEL HILLTOP AND COUNTRY CLUB LTD	1-year renewable	1,418,596Rwf framework Contract
18	Printing services	IVAX CORP Ltd	1-year renewable	27,556Rwf framework Contract
19	Acquire modernized ICT Equipment and software	ADEODATUS Ltd	60days	60,975,720 Rwf
20	Supply of Banners	TOUCH R4 GROUP Limited	1 –year renewable	93,220 Rwf total unit price
21	Cleaning services at NEC Headquarters offices	BAJ LTD	1 year	1,179,717 Rwf per month
22	Production of Radio Program of 15 minutes per week	HAVILLA MEDIA Ltd	1 year	100,000 Rwf
23	Production of Radio and TV spots	HAVILLA MEDIA Ltd	1 year	362,500 Rwf
23	Decoration and hire of tents	BIGIRA GENERAL SUPPLIES Lt	1 year	246,620 Rwf
25	Supply of beverages	FUTURIS COMPANY Ltd	1 year	111,587 Rwf
26	Rental cars	COTAVONYA	1 year	31,860 Rwf
27	Maintenance of NEC field immovable assets (Offices)	OPEN MIND 3 Ltd	1 year	244,177 Rwf

28	Acquisition of spare parts for lift and generator	Fresnelle Networking & Supply Ltd and Societe de Commerce de Distribution et de Fourniture (SOCODIF) Ltd	1 year	1,047,369 Rwf
29	Supply of office stationeries and computer consumables 1st Quarter	BRIGHT TRADE & INDUSTRY Ltd,	30 Days	7,870,600 Rwf
30	Supply of books	KITEST ENTERPRISES (U) LTD	60days	4,062,711 Rwf
31	Postage and couriers at International	National Post Office	1 year	1,668,225 Rwf
32	Postage and couriers at National	SKYNET WORLDWIDE EXPRESS LTD	1 year	46,020 Rwf
33	Communication services(CUG, Airtime)	MTN RWANDACELL LIMITED	2 years	2,932,000 Rwf /monthly
34	Cleaning services at NEC field offices	BAJ LTD	1 year	14,984,020 Rwf
35	Insurance for NEC long term movable assets (Re-advertised)	SONARWA GENERAL INSURANCE COMPANY Ltd	1 year	13,000,000 Rwf
36	Conduct feasibility study on update and management of decentralized voter's register through digital system	N&M CONSULTANCY Ltd	2 months	7,700,000 Rwf
37	Hire a consultant company to develop 2022-2027 NEC Strategic Plan	WAMIRA and Associates Ltd	60 days	8,497,770 Rwf

2.6.3.3. Library and archive management

In the fiscal year 2021-2022, we continued to receive people in our library and the library catalog was updated by adding newly acquired books. In a particular way, seventy-three (73) new books were purchased through public procurement. The process of improving the archive continued by doing the following:

- Selecting and safe keeping different documents for the years 2006, 2007, 2017, 2018, 2018 and 2021;
- Organizing the Official Gazette Issues for the year 2020 which need to be kept in the archives;
- Safe keeping of newspapers.

2.6.3.4. Regarding the audit

Within the framework of NEC internal audit, the following was done in the fiscal year 2021-2022:

- Audit of human resource management;
- Audit of property and materials management;
- Audit of the preparation and submission of activity reports;
- Audi of public procurement at NEC.

Reports on audit were done and submitted to relevant institutions in accordance with the provisions of the laws and their implementation was monitored.

2.6.3.5. Legal advisory

Besides election rules and regulations mentioned in the earlier sections of this report, the following main activities were carried out with regard to legal advisory on the functioning and work relationships within NEC:

- Sharing ideas on the draft law governing responsibilities, structure and functioning of NEC;
- Providing legal advice on different issues regarding the work of NEC staff;
- Evaluating and approving tender contracts;
- A talk to NEC staff on “Law N° 017/2020 of 07/10/2020 establishing General statutes governing public servants”.

2.7. BUILDING OF THE NATIONAL ELECTORAL COMMISSION

2.7.1. Capacity building of NEC’s staff

In order to improve the procurement process at the National Electoral Commission and to let everyone know their role and effective procurement processes in line with rules and regulations, NEC staff had a training from 21 to 25 March 2022. The training was facilitated by specialists from RPPA, Mr Edison Nsengiyumva and Mrs Umuhoza Yvette who work as “Capacity Building, Coaching and Monitoring Specialists”. Sixteen (16) staff involved in public procurement in their daily activities attended the training as shown in Table 37 below.

Table 37: Staff who attended the training on the management of public procurement

No	NAME	POSITION
1.	BUHIGIRO Patrick	Human Resources Management Specialist
2.	BUSOGI Claude	Database and Software Management Specialist / Receiving Committee Member
3.	BIZIMANA Andre	Election Officer & Tender Committee member
4.	DUSHIMUMUKIZA Elican	Internal Auditor
5.	MUSEKEWEYA Gloriose	Ag Legal Affairs Officer
6.	INGABIRE Alice	Election Officer & Tender Committee member
7.	IRAMBONA Liberata	CoK Election Coordinator & Tender Committee member
8.	KALISA John	Procurement officer & Tender Committee member
9.	KWITONDA Jean Baptiste	Planining, M&E Officer
10.	UMUTESI Faith	ICT Officer
11.	MUCYOMWIZERE M. Claire	Logistics Officer & Receiving Committee member
12.	MUTABARUKA Sylvestre	Election Officer & Receiving Committee member
13.	KATETE Enoch	Election Civic Education Program Officer & Receiving Committee member
14.	NIYIGENA J.Bosco	Administrative Assistant/ Deputy Executive Secretary
15.	TUMUBARE Albert	Budget Officer
16.	UMUTONI KALISA	Logistics Officer & Receiving Committee member

2.7.2. Capacity building in ICT

In the fiscal year 2021-2022, capacity building in ICT consisted of purchasing equipment and ICT softwares, setting up a new communication network at work, finding a specialist to assist NEC develop a proposal on the integration of technology in election activities.

2.7.2.1. Finding a fast communication system for NEC staff

In order to help its staff carry out their respective duties effectively, the National Electoral Commission provides all the employees with communication facilities in partnership with

telecommunication companies namely MTN and Airtel. MTN won the tender and signed a contract with NEC regarding airtime and CUG. With regard to internet, this is provided based on the agreement which MTN signed with RISA which represents public institutions. All NEC employees were connected to a shared and free of charge communication network (CUG) and internet connection was provided following the Government's instructions and in two (2) ways based on the choice made by individual staff as follows:

- Home connectivity;
- 4G mobile connectivity.

After making their choice, forty-two (42) employees were provided with home connectivity while fourteen (14) got 4G mobile connectivity through collaboration with MTN.

2.7.2.2. Finding ICT equipment

The different softwares and ICT equipment were purchased and received as can be seen from Table 38 below.

Table 38: EIT equipment and softwares purchased

NO	Equipment/Programme	Quantity
1	Cartridges for printer i-sensys mf 4450	50
2	Antivirus	200 licenses
3	Transfer Belt of HP Color laserjet CP5525	2
4	Toner for Canon IR3245N	5
5	Cartridges for printer hp laserjet enterprise M806x+	50
6	Cartridges for printer HP laserjet 4015	15
7	Firewalls	2
8	Air conditioners	2
9	Cameras with accessories	30
10	NVR with 8 disks	1
11	Switches	2
12	Network cables	-
13	Screen	1
14	PBX	1
15	UPS	2

2.7.2.3. Preparing a proposal on the use of technology in elections

In a bid to make further improvements in election activities, the National Electoral Commission is planning to increase the use of technology in organizing and conducting elections in Rwanda. Some of the most important activities for which a higher level of use of technology in organizing and conducting elections are as follows:

- 1) Self-registration on the voters' register;
- 2) Counting votes and announcing election results;
- 3) Registering and receiving electoral observers;
- 4) Registering/receiving candidates;
- 5) Management and monitoring the work of election volunteers;
- 6) Online voting system especially for Rwandans in diaspora.

Given the importance of this project, NEC deemed it necessary to seek assistance from a specialist to prepare a proposal on how this can be done. Through a procurement process, the successful bidder was a firm called “N&M CONSULTANCY LTD”. A proposal has been developed and it will inform upcoming activities aimed at increasing and improving the use of technology in organizing and conducting elections.

2.8. ACHIEVEMENTS AND THE BUDGET USED

In the fiscal year 2021-2022, NEC conducted different activities. Special efforts were put on the activities related to organizing and conducting the elections of local entity leaders and National Councils following the resumption of elections which was communicated in the Ministerial Order N° 002/07.01 of 24/09/2021 announcing resumption of elections. The main activities conducted in the fiscal year 2021-2022 are as follows:

- 1) Organizing and conducting elections of local entity leaders and National Councils;
- 2) Organizing and conducting elections to fill vacant seats in the Council and Executive Committee of the City of Kigali;
- 3) Updating the voters’ register used in elections of local entities and National Councils in November 2021;
- 4) Preparing NEC’s five year Strategic Plan 2022-2027 ;
- 5) Preparing and evaluating training programmes on civic education on elections;
- 6) Training the different categories of people involved in elections;
- 7) Publicizing NEC’s activities;
- 8) Implementing the 2021-2022 plan and preparing the one for 2022-2023;
- 9) Implementing the 2021-2022 procurement plan and preparing the one for 2022-2023;
- 10) Implementing finance, staff and property management;
- 11) Carrying out audit of the management of NEC’s property and finance.

As has been widely explained in the section related to finance management, the total budget used in the fiscal year 2021-2022 is **2,816,236,794 Rwf** out of the total budget approved of **2,848,547,929 Rwf**. This means the budget execution rate of **98.9%** as indicated in Table 39 below based on NEC’s activity program.

Table 39: The total Budget used in the fiscal year 2021-2022

Pogramme/Subprogramme	Budget (Rwf)				
	Planned	Used		Balance	
	#	#	%	#	%
Administrative and Support Services	1,303,404,246	1,276,257,428	97.9	27,146,818	2.1
Election Preparation and Management	1,420,276,378	1,419,933,464	99.9	342,914	0.1
Civic Education on Elections	124,867,305	120,045,902	96.1	4,821,403	3.9
Total	2,848,547,929	2,816,236,794	98.9	32,311,135	1.1

3. CHALLENGED FACED AND STRATEGIES TO ADDRESS THEM

While the planned activities were generally achieved to a satisfactory level, some activities were not achieved mainly due to budget constraints; the planned budget was used in the elections of local entity leaders and National Councils for which there was no sufficient

budget as the final decision to hold them was taken in the middle of the year (in September 2021). Another challenge was the COVID-19 pandemic which halted the organization and conduct of the elections of Mediation Committees (Abunzi) which were scheduled to take place at the beginning of the budget year 2021-2022 (July-August 2022). The main activities which were not carried out because of these reasons are as follows:

- Preparing and conducting the elections of Mediation Committees;
- Facilitating transport and communication for Civic Education Coordinating Committee to make it possible for them to train citizens on elections;
- Organizing and conducting the elections of candidates from whom the representatives of special categories in EALA would be elected;
- Purchasing a new software to be used to manage the conduct of elections.

In order to address the identified challenges, and after consultation with the institutions involved in the preparation of the National budget, the National Electoral Commission included the activities which were not conducted into the 2022-2023 budget.

4. THE MAIN ACTIVITIES PLANNED IN THE FISCAL YEAR 2022-2023

The main activities planned in the action plan for the fiscal year 2022-2023 are listed below:

- 1) Preparing and conducting the elections of Mediation Committees;
- 2) Preparing and conducting the elections of the candidates representing special categories in the election of EALA members;
- 3) Preparing the elections of Members of Parliament (Chamber of Deputies) scheduled in 2023;
- 4) Preparing and conducting the elections to fill vacant seats;
- 5) Revising a software used in conducting elections and revising voters' register at the District level;
- 6) Preparing the evaluation of the activities carried out in the 2021-2022 Civic Education programme;
- 7) Preparing a Civic Education program on elections for the fiscal year 2022-2023 and implementing it;
- 8) Disseminating information on election activities;
- 9) Improving the 2022-2023 plan and preparing the one for 2023-2024;
- 10) Continuing to improve the functioning of the National Electoral Commission through service delivery, meetings, ICT in daily work, human resource management and audit.

5. CONCLUSION

During the fiscal year 2021-2022, NEC conducted many activities most of which focused on preparing and conducting elections of local entity leaders and National Councils which were held in October-November 2021. Some targets were not achieved, including the elections of Mediation Committees due to the COVID-19 pandemic and insufficient budget. In fact, given the importance of elections of local entity leaders, the planned budget was used on these elections after the resumption of elections.

In the fiscal year 2022-2023 the National Electoral Commission will conduct the above

mentioned activities, including the elections of Mediation Committees, and special efforts will be put in the preparation of elections of Members of Parliament, the Chamber of Deputies. Once again, the National Electoral Commission expresses its gratitude to its partners in electoral activities including the Government of Rwanda for the financial capacity and to all the Rwandans at large for their participation and good conduct that characterized them during the elections of local entity leaders and National Councils.

The National Electoral Commission takes this opportunity to encourage all Rwandans to prepare for the elections of Mediation Committee scheduled to take place in September-October 2022 and elections of Members of Parliament (the Chamber of Deputies) scheduled in 2023.